AGENDA

Monday October 26, 2026, at 7:00 p.m.
Council Chambers at the Tom Hornecker
Recreation Centre, 2nd Floor, 2122 – 18 Street

COMMITTEE OF THE WHOLE OF COUNCIL MEETING

1. CALL TO ORDER & ADOPTION OF AGENDA:

1.1 Call to order

1.2 Adoption of Agenda

2. DELEGATIONS:

3. PRESENTATIONS BY DEPARTMENTS:

3.1 Fire Department – Information Brief Engine Replacement

3.2 Finance – Information Brief 2027 Capital Budget

4. MAYOR AND COUNCILLOR INQUIRIES:

5. NEXT COMMITTEE OF THE WHOLE MEETING:

6. ADJOURNMENT:

INFORMATION BRIEF

Meeting: October 26, 2026
Agenda Item: 3.1

2014 Engine Replacement

Purpose:

To provide Council with information regarding the replacement of the Town of Nanton's 2014 frontline fire engine, including the anticipated delivery timeline, estimated replacement cost, potential resale value, and financial and operational considerations associated with replacing the engine now versus delaying procurement.

Background:

The Town of Nanton is considering replacing its 2014 fire engine, which currently serves as the department's primary frontline pumper.
The anticipated delivery timeline for a new fire engine is approximately 24–30 months. If an order were placed in January 2027, delivery could occur between January 2029 and June 2029, subject to manufacturer scheduling and potential delays.
The estimated purchase price of a new fire engine is between $1.4 million and $1.7 million.
As the primary frontline apparatus, the existing engine is essential to the department's emergency response capability. The Town must consider the reliability and condition of the current vehicle, future maintenance costs, the availability of backup apparatus, and the financial implications of delaying replacement.
The existing engine also retains potential resale or trade-in value. The timing of replacement may affect the amount the Town can recover from the sale of the vehicle.

Current Situation:

The Town must determine whether to initiate the replacement process or continue operating the existing engine while deferring the capital expenditure.
The decision involves balancing the immediate financial commitment against the risks and costs of continuing to rely on an aging frontline vehicle.
A delay in procurement would also delay the expected delivery of the replacement. The Town would remain dependent on the existing engine for a longer period, with continued exposure to maintenance requirements and the possibility of an unexpected mechanical failure.

Replace Now Vs. Replace Later

Option 1 — Replace Now

Beginning procurement as soon as practical would initiate the anticipated 24–30-month delivery period.
Potential benefits include:

- Establishing a replacement schedule before the existing engine reaches an older stage of its service life.
- Allowing time for capital budgeting and funding arrangements.
- Providing an opportunity to sell or trade in the current engine while it remains operational.
- Reducing the period of long-term reliance on the 2014 engine.
- Allowing the department to plan training, equipment transfers, and commissioning of the replacement.

Considerations include:

- An estimated capital expenditure of $1.45 million to $1.75 million.

- The need to maintain and service the existing engine throughout the delivery period.
- The possibility of changes to final purchase costs and delivery dates.
- The need to assess whether the current engine has sufficient remaining service life to bridge the delivery period safely and reliably.

Option 2 — Replace Later

Deferring procurement would allow the Town to postpone the capital commitment and continue operating the existing engine.
Potential benefits include:

- Additional time to accumulate reserves or identify funding opportunities.
- Deferral of the immediate capital expenditure.
- Further opportunity to assess the current engine's condition and remaining service life.

Considerations include:

- A later procurement date would generally result in a later delivery date.
- The existing engine would accumulate additional age, use, and wear.
- Maintenance and repair costs would continue and could increase.
- The Town could face an unplanned interruption to frontline fire protection if the engine became unavailable.
- The resale or trade-in value could decline, depending on condition and market demand.
- Future purchase prices and manufacturer delivery schedules are not guaranteed.

Financial Implications

The estimated cost of a new fire engine is between $1.4 million and $1.7 million, subject to final specifications, equipment requirements, supplier quotations, and delivery arrangements.
The current resale value should be established through a qualified fire-apparatus dealer or broker, with consideration given to both an outright sale and a trade-in.
Delaying replacement may reduce the future resale value as the vehicle ages or experiences additional wear. A mechanical failure or major repair could further affect the amount a buyer is willing to pay. However, the amount of any depreciation cannot be confirmed without a current valuation and an assessment of future market conditions.
The net cost of replacement should be calculated by subtracting expected sale or trade-in proceeds from the purchase price and considering the additional maintenance and repair costs associated with retaining the existing engine.
Potential grant funding, reserve allocations, and financing options should also be assessed before a procurement decision is made.

Operational Implications

The 2014 engine is the Town's primary frontline pumper. Its continued availability is important to maintaining emergency response capability.
A contingency plan should also be established if the existing engine becomes unavailable before the replacement arrives. This may include identifying suitable backup apparatus and confirming mutual-aid arrangements.

Town Of Nanton Strategic Plan Alignment

Proposed alignment: Operations / Emergency Services and Governance & Corporate Services.
The replacement assessment supports the continued delivery of emergency services, responsible management of municipal assets, and long-term capital and financial planning.

Conclusion

The decision to replace the 2014 frontline fire engine involves both a significant capital investment and the continued reliability of the Town's primary firefighting apparatus.
Beginning procurement sooner would initiate the lengthy delivery process and provide an opportunity to establish the current resale value of the existing engine. Delaying replacement would defer the immediate expenditure but extend reliance on the existing vehicle and introduce further uncertainty regarding maintenance costs, resale value, and future delivery timing.
A current condition assessment, resale valuation, and lifecycle financial comparison would provide Council with a sound basis for evaluating the two options.

This report is provided for Council's information and discussion.

Respectfully submitted:

John G Dozeman
Fire Chief
Nanton Fire Department

STRATEGIC PLAN ALIGNMENT			
☒	CORE SERVICES	☒	FINANCE & I.T.
☐	ECONOMIC DEVELOPMENT PRIORITIES	☐	COMMUNITY DEVELOPMENT PRIORITIES
☐	GOVERNANCE	☐	SINGLE ISSUE PRIORITY
No current priority but becomes one due to its relative importance for safety and development approvals.			

Prepared By: John G Dozeman **Date: 03/21/2024.**

APPROVED BY: **Date:**

INFORMATION BRIEF

Meeting: October 26, 2026
Agenda Item: 3.2

2027 Capital Budget

Purpose:

To begin the 2027 Capital budget discussion and provide council with a first draft of the budget for consideration.

Background:

Last December, council approved the 2026-2031 five-year capital plan and based on that, administration has began reviewing and preparing the first draft of the 2027 capital budget.

Major items within that year at the time of approval were the 18th avenue road and stormwater upgrades along with the renovation of the arena space to accommodate an elevator and new office space. Outside of these two items were typical infrastructure updates including road, sidewalk, water and wastewater and equipment upgrades. The total budget (based on our best estimate) at time of approval was $3,655,000 with funding coming from LGFF, CCBF, reserves, municipal tax dollars, borrowing and local improvement charges.

Administration has met with department heads to review the plan and based on where we are now and our evolving needs, we have formulated a revised 2027 capital budget list for council consideration.

Water and wastewater infrastructure:

Project - WWTP process pump variable frequency drive (VFD) replacements

Rationale - These are the controllers for the process pumps in the WWTP. One of them has partially failed, and we've had a contractor provide a workaround within it to keep the pump running for now. These units are now obsolete so completely new units are required. Utilities staff would like to replace both of them because there are inevitably other expenses that come up during equipment replacement.

Budget request = $25,000 - Pricing is based on quote received earlier this summer.
Funding source = Canada Community Building fund

Purchase - Utilities work truck

Rationale – Utilities truck WS-2 is a 2011 model year and is due for replacement. In 2025 we spent $7500 on maintenance/repairs for it and an additional $1000 in 2026. Based on the current condition, it is likely that additional repairs will be required sooner than later. Replacement is recommended to avoid high repair bills and to salvage a higher resale value now.

Budget request = $50,000 – Based on 2026 pricing for pickup trucks purchased as part of the 2026 capital budget.
Funding source = Local government fiscal framework

Project - new on-demand hot water heaters in WWTP

Rationale - two of the three hot water heaters in the WWTP failed last year so the lab has been without hot water for a while now. The last remaining hot water heater provides hot water to the filter belts in the WWTP process. The on-demand hot water heaters are more efficient and cheaper to maintain.

Budget request = $30,000 - Quoted number is direct from reputable local contractor.
Funding source = Local Government Fiscal Framework

Project - Lowering the culverts in the ditch along the road to the golf course maintenance shop.

Rationale - This will improve drainage in that area and prevent stagnant water buildup on either side of the road, which will also keep that road in better condition overall. This was a real problem in that area when wastewater backups were occurring in 2025.

Budget = $20,000 - Pricing is based on similar work done in 2025 by a local contractor.
Funding source = Local Government Fiscal Framework

Project - Replace sewer manhole behind dehydrator building.

Rationale – The existing manhole is currently a fiberglass unit approximately 6-8 feet in diameter and used to be the lift station that supplied raw wastewater to the old WWTP. All pumping equipment had been removed when the old WWTP was decommissioned. It is the first access point for flushing the sewer line that runs under the golf course, and due to its configuration, it is very difficult to get flushing equipment into the sewer line when there is a backup in the line. Further, its fiberglass construction gives it a much more finite lifespan compared to the concrete manholes found everywhere else in Town.

Budget request = $35,000 - Pricing is based on similar work done by contractor in 2026
Funding source = Canada Community Building fund

Project - Hydrant/valve replacements

Rationale - This work has been ongoing since 2020, and approximately 23 hydrants have been replaced to help with water loss but there is still more needed. We know of eight (8) isolation valves for sure that are not functioning properly, and this can cause significant issues when trying to isolate portions of Town. Deferral is possible but the risk of not doing the work means potentially higher costs, potential water loss and other issues.

Budget request = $75,000
The pricing noted is based on previous work done and would allow for seven to eight valve replacements provided other issues aren't encountered when doing the work.
Funding source = Local Government Fiscal Framework

Project – **Continued re-lining of older sewer mains in town.**

Rationale - We started this work back in 2022 and to date have relined approximately 4500 lineal feet of sewer mains. This is important work that will help to prolong the life of old sewer mains at a significantly cheaper cost than replacing. Below is a map showing what has been done so far.



Budget request = $100,000 – based on pricing for the same work in 2026 and will allow for approximately 900 lineal feet of sewer main to be re-lined.
Funding source = Local Government Fiscal Framework

Road & sidewalk infrastructure:

Project - 18th Avenue road surface, asphalt and stormwater work.

Rationale This is the project already noted in the current 5 year plan and the pricing is based on an updated estimate from CIMA engineering. This project was first discussed back in the fall of 2024 but due to the very high cost has not moved forward. Grant applications to Transport Canada (already submitted) and the provincial STIP resource road program (in the works – deadline Nov. 30) if successful would cover $3.6 million of the total cost leaving $1.6 million (which is basically to do the asphalt work) to be covered by the Town. We should have an answer on the federal grant by the end of the year and hopefully by spring on the provincial grant so depending on timing the project could be delayed until 2028.

Budget request = $5.2 million
Funding sources - Strategic Transportation Initiative (grant application based)
Trade Corridors Fund (grant application based)
Reserves/Borrowing/Local Improvement

Project – 28th Street re-pave

Rationale - This is the road between hwy 2 southbound and hwy 2 northbound (north of Flying J) - it has required repeated repairs over the past 4 years and is showing large potholes, surface wear, cracking and settlement. The proposed work would address these pavement issues and renew the existing paved surface. The repeated need for repairs, together with the existing pavement deterioration, is the basis for bringing repaving forward for your consideration rather than continuing with patching or repairs alone. A road condition assessment was completed in 2025 by CIMA Engineering, and 28th street was listed in moderate condition but over the past year it has started to significantly deteriorate, showing signs of alligator cracking, large potholes and surface wear. The proposed project includes removing an estimated 2465m2 of existing asphalt, prepare the existing road base then add a 3” layer of asphalt, tack coat then another 3” layer of asphalt. The 6” layer of asphalt is done mainly to handle the large amount of regular and semi-truck traffic on this road. Both 26 Ave and both highways have a 6” layer of asphalt which accommodate for traffic volumes and heavy loads. Once the existing asphalt is removed the scope should confirm whether any underlying road base or drainage issues require attention. The anticipated construction period would be in the Spring of 2027 and the work will be done in 2 phases to accommodate traffic to area businesses.

Budget request = $250,000 – Based on quote received this fall.
Funding source = Canada Community Building fund & reserves

Project – Sidewalk and road rehab

Rationale - This is done annually and an important piece to help maintain our roads and sidewalks along with updates as needed. The work is patch work and replacing certain sections that are in really poor condition.

Budget request = $125,000 – based on work completed in 2026 with a slight bump for inflation.
Funding source = Canada Community Building fund

Buildings

Project – Arena/council chamber accessibility elevator

Rationale – although the office relocation and renovation is on hold with no real indication that it may proceed an elevator to make council chambers more accessible is still on our list. Administration is seeking council feedback and direction on this. The current plans in place would require a great deal of work and be quite expensive so while accessibility is important, cost is a major factor. We continue to look for grant opportunities but have found none so far.

Budget = unknown (currently $300,000 of MSI dollars has been set aside but this can be used elsewhere too)

Project - Tribute wall/THRC centre lobby wall re-do

Rationale – The existing wall of fame in the THRC lobby was installed and paid for by the Nanton Athletic Society back in 2019 and while it is very nice is has reduced the size of the lobby which has led to other problems. This project will involve removing the middle portion of the wall, adding trophy cases on the back side of each end and then making the very back wall a focal point for the Town's tribute wall.

Budget request = $22,000 (pricing based on estimate received – this is for the center wall re-do)
Tribute wall – existing budget approved = $5,000
Funding source = Can be funded with LGFF, but the plan would be to apply through CFEP for 50% of funding

Project - Public Works Building #2 – continued upgrades

Rationale - This is a continuation of the 2025 project that saw the second public works building receive a new concrete floor, and insulation added. Due to timing, the project was not finished and so we want to continue this by finishing the heating portion and in addition we would like to add a ventilation system. This will allow for inside work to be done while keeping staff safe.

Budget request = $50,000 - The noted number is based on estimates received and $25,000 would be new dollars needed with the other $25,000 coming from the 2026 unused budget money.
Funding source – Local Government fiscal framework

Project – New windows in public works shop

Rationale - The public works shop was built in the early 1980's and the existing windows are original with only a single pane of glass. These are inefficient in terms of energy efficiency and so replacing them with new double pane windows will add more energy efficiency and help to extend the life of the building overall.

Budget request = $35,000 - The pricing is a rough estimate based on similar work done in 2025 (awaiting quote)
Funding source = Local Government fiscal framework

Project – Emergency management switch at arena.

Rationale - This is a continuation of a project started in 2025 to add an emergency management switch which will enable the addition of an emergency generator (in times of need) which can then provide power to the building in case of a major emergency. Total costs incurred so far are $39,717. Unfortunately, the work done in 2025 and 2026 was not up to code and in order to finish the project properly more work is needed. The emergency management committee will be briefed on this at their next meeting.

Budget request = $36,000 – Based on quote received from contractor who has complete work to date
Funding source = Local Government fiscal framework

Equipment and Vehicles

Purchase – Rotorake attachment.

Rationale - This is an attachment that can be added to either skidsteer that will enable staff to better maintain alleys. The attachment can help to redefine the alley borders and remove the weeds and grass that grow into the middle of the alleys. By breaking up the existing packed gravel, we will be able to properly grade the alleys to improve drainage and reduce water pooling. This process will also help maintain a more consistent gravel surface and reduce the need for costly pothole repairs and additional gravel, resulting in maintenance cost savings
This in turn will help to save on adding new gravel and will also help with drainage in the alleys.

Budget request = $20,000 - The price noted is based on a recent estimate from an equipment manufacturer.
Funding source = Local Government fiscal framework





Purchase– Water tank

At present the Town pays a third party to water the Town's gravel roads before dust suppression is done each year. This is an approximate $5500 annual expense. Public works has requested and recommended the purchase of a new 1025-gallon water tank that could be fitted on an existing trailer and would enable Town staff to do the work we currently pay someone else to do. The equipment will also support ongoing gravel road maintenance by helping control dust during grading and other maintenance activities.

Budget request = $30,000 - The price noted is based on a recent estimate from an equipment manufacturer.
Funding source = Local Government fiscal framework



Purchase – Paint sprayer

Rationale - The Town's existing paint sprayer that is used for line painting and other painting jobs was purchased in 2015 and does not work as well as it once did. This paint sprayer will be used for painting crosswalks, curbs, accessible parking spaces, and other pavement markings throughout Town. The unit is lighter and more portable than the paint sprayer previously used, allowing staff to load it directly into the back of a truck and eliminating the need for a flat deck trailer.

This paint sprayer will allow public works to unload the equipment directly on-site and efficiently spray curbs, eliminating the need to use rollers, paintbrushes, or aerosol spray cans, which have been used in the past. With this sprayer we will then purchase all paint in large quantities, such as 5-gallon pails, resulting in cost savings compared to purchasing smaller containers or individual spray cans.

Budget request = $10,000 - The noted price is based on recent estimate from an equipment manufacturer.
Funding source = Canada Community Building Fund



Project – Banner sign upgrades

Rationale - The existing banner sign located on south bound hwy 2 next to the ball diamonds is showing its age and staff are recommending an update which would see new solar lights, new plywood/board replacement and steel reinforcing. This banner sign always has signage on it and is a good way to advertise the Town to incoming traffic. Without updates there is a risk of failure in strong winds which could lead to further unintended consequences.

Budget request = $19,000 - The pricing noted is based on an estimate received earlier this summer.
Funding source = Local Government fiscal framework

Project – Yard waste area fencing

Rationale – Similar to the work done in 2026, this would be a continuation of fencing work to fence off the soil piles on the north side and the south section so the public cannot access the concrete and asphalt pile areas. This work would complete the yard waste area fencing completely.

Budget request = $28,000
Funding source = Local government fiscal framework or municipal tax dollars (similar to 2026)

Parks & Recreation

Project – Baseball diamond upgrades (diamond 1 & 2)

Rationale – Feedback over the years has indicated that upgrades are needed at the ball diamonds. The lasts updates were the fencing done 13 years ago and the dugouts at diamond 2, & 3 eight years ago. Based on this staff are recommending upgrades. This project would involve several updates as follow:

Shale –although the existing shale is still in relatively decent shape, over time with weather, maintenance and the foot traffic a top up is needed and staff are recommending additional shale to keep the infield safe and maintained.

Tractor and Drag equipment – existing equipment that staff use to maintain the ball diamonds does work but is inefficient and a new tractor along with drag equipment will help staff to keep the grounds in better shape more efficiently. The new tractor could also be used for other purposes not just for ball diamond maintenance.

Gate re-location – the current gate locations are inefficient because once the infields are dragged, staff have to drive into the outfield which drags shale onto the grass, so we'd recommend moving gates.

Fence covers and the large wall fence between diamond 1 & 2 – this would involve adding safety fence covers to the top of the outfield fences which is mostly for safety purposes but is also more aesthetically pleasing. As well, at present there is a non-permanent safety wall with netting between diamond 1 & 2 which is ineffective as it's deteriorated and we'd recommend adding in a new permanent safety fence for spectator safety.

Batting cage - in anticipation of the Bomber Command Museum expansion, the existing batting cage should be moved, but due to its age and condition we'd recommend a new batting cage with fencing, concrete and a shipping container for storage purposes be constructed near diamond 1.

Aluminum stands/bleachers - Diamond 1 is the last diamond to get new bleachers as the wood ones are falling apart and need new wood every year. Everything here can be moved and reused if new ball diamonds were created in another location.

Backstop replacement – the existing chain link on both backstops is failing and a new backstop structure with chain link is recommended to ensure fan safety is maintained.

Budget request –

Back stops, Gates, fence covers & safety fence = $90,000
Shale = $10,000
Tractor, edger & drag equipment = $60,000
Batting cage = $15,000
Aluminum stands = $16,000

Prices based on quotes received but we are still waiting on some prices so overall price may change
Funding sources = Community Facility Enhancement Program (application based – would cover 50%)
LGFF or Reserve dollars

Purchase – THRC lobby roof top HVAC unit

Rationale – At present there are 3 rooftop units on top of the roof of the THRC lobby that heat and cool that area, and the oldest unit is now 25 years old. This past year the air conditioning stop working (heat still works) and so staff are recommending replacement of the oldest unit with a new one. The other 2 units will need replacement in the next 3-5 years.

Budget request = $25,000 (based on quote received)
Funding sources – Can be funded with LGFF but the plan would be to apply through CFEP for a general THRC improvement project and include a few different things.

Project – Paved pathways

Rationale – The current west view loop pathway (constructed in 2010) along with the mile 56 pathway to the ag society grounds (constructed in 2015) were built with gravel as this was more cost effective and would allow the project to happen. Feedback over the years has been that these pathways should be paved to allow for more users (walkers, bikers, roller bladers), use during winter months, and this would also help with drainage. Doing this project though would add more maintenance requirements which means more staff hours for snow removal.

Budget request = Westview loop = $184,000
Mile 56 to ag grounds = $101,000

Pricing is based on recent quotes with a markup included for potential increases next year
Funding sources = Can be funded with LGFF but the plan would be to apply through the Adaptation Cohort program along with a CFEP application. Reserve dollars could also be used/needed.

Project – Sport Court

Rationale – Feedback over the years has shown that a new recreation facility/option would be quite welcome. A multi-sport court with a basketball court and 2-3 tennis/pickle ball courts could be located between the Lions Den and the playground, which would add a nice feature to parks and recreation that could be used by a wide range of age groups throughout the year.



Budget request = Still waiting on pricing (Rough estimate would be $750,000)
Funding sources = Adaptation Cohort program (application based, could cover up to 90,000
CFEP application would be recommended
Combination of reserves, LGFF and or CCBF could also be used

Purchase – Pool slide

Rationale – The existing pool slide is quite old now and the during annual pool inspections we've been warned that the slide will not be grandfathered for a lot longer. The issue being related to safety concerns - each side of the slide not being high enough. Replacing like with like is one option or there is the option to add an upgraded slide. Unfortunately, new slides have become quite expensive.



Budget request = $50,000 - $100,000 (depending on model)

Funding source = Local Government Fiscal framework but the plan would be a combined CFEP grant application for this and other THRC updates.

Purchase – Utility vehicle (tool cat)

Rationale – Parks staff currently have two utility vehicles and the older unit is now no longer an available model meaning repair and maintenance is becoming more expensive and difficult. Staff have recommended the purchase of a new utility vehicle – similar model to the other one we have. The new utility vehicle will be more efficient in a lot of the tasks staff do and having the same equipment with implements that can be used on the other machine will be more cost effective. All of the attachments for the utility vehicle also attach to our existing skid steers so they can be interchangeable through the departments.

Budget request = $120,000 (trade in value of existing = $10,000-$15,000)
Funding source = Local Government Fiscal framework or Reserves or combination of the two.

Purchase – New Zero turn mower $31,000

Rationale – This is done every 3-5 years in order to keep the fleet of mowers from getting too old and helps to keep maintenance costs down.

Budget request = $31,000 (trade in existing zero turn = $10,000-$15,000)
Funding source = Local Government Fiscal framework

Project – Arena back compound paving

Rationale – The back compound at the arena houses several pieces of equipment and at present is partially paved and mostly gravel. When staff dump snow from the ice resurfacer they have to drive through the compound which inevitably brings rocks and dirt back into the arena and onto the ice surface. Clearing the back compound of snow also proves to be problematic and so paving that area would help in a lot of ways. Earlier this year a portion of that area was dug up to complete water valve repairs and next spring hydrovac work will be required to complete the emergency management switch install so yet another reason to pave the entire compound.

Budget request = $66,000 (based on recent estimate from paving contractor)
Funding source = Local government fiscal framework.

Fire

Project - Fire Department additional reserve contribution

Rationale – A continuation of additional reserve funding contribution for a new fire engine is suggested again in 2027 similar to what was done in 2025 & 2026. The current fire department reserve sits at approximately $631,579 and while this is decent, there is also the need within the next 5 to 10 years for an expansion/renovation of the existing firehall along with other ongoing capital needs. Continued reserve contributions for the next three years could get us close to a million dollars.

Budget request - $75,000
Funding source = Municipal tax dollars (similar to previous years)

Funding

Funding of the capital budget comes from several sources. We do receive provincial funding (LGFF) along with federal funding (CCBF – administered by the province) annually and then we have the use of Town reserves, municipal tax dollars, borrowing and if successful, other grant funding.

In 2027 we will have the following available:

Local Government Fiscal framework funding =	$774,000 (approximate)
Canada Community Building fund =	$264,500 (approximate)
Municipal Sustainability funding =	$350,000 (approximate – has to be spent in 2027)
Reserves =	$5.7 million (approximate) (the average annual use over the past 5 years has been $461,680)
Municipal tax dollars =	$84,800 (based on the average of what has been used for the past 5 years)
Other potential grants =	Up to $4.4 million

The current first draft 2027 capital budget as attached totals $7,729,000 in estimated costs. As we outlined, CCBF and LGFF will play a big part, and we'd suggest the following draws-

CCBF =	$250,000
LGFF/MSI =	$750,000
Reserves =	$750,000
Municipal taxes=	$100,000

This would leave a little shy of $6 million still needed. Other potential grants therefore will be critical and there may be a need for further borrowing.

This all depends of course if council agrees with the proposed budget. Other funding combinations are possible as well and anything here can be taken off the list, deferred, or other projects can be added. The biggest concern with deferring projects is the higher cost in future years. Not everything noted is necessarily a need, but everything noted is suggested to help either improve on what we have, maintain what we have or update what we have to ensure the sustainability of the infrastructure.

Prepared By: Clayton Gillespie, Corporate Services Manager Date: October 22, 2026

2027 Capital budget - 1st Draft

Project	Budget	Funding source	
WWTP process pump	25,000.00	CCBF	
Utilities work truck	50,000.00	LGFF	
WWTP Hot water tanks	30,000.00	LGFF	
Culvert lowering	20,000.00	LGFF	
Sewer manhole	35,000.00	CCBF	
Hydrant/valve rplcmnt	75,000.00	LGFF	
Sewer re-lining	100,000.00	LGFF	
18th Avenue	5,200,000.00	STIP -	If successful would provide 1.846 million
		Trade Corridors	If successful would provide 1.846 million
		Reserves/borrowing/local improvement to cover remainder	
28th street	250,000.00	Reserves	
Sidewalk/road rehab	125,000.00	CCBF	
Lobby wall	22,000.00	LGFF & CFEP	If CFEP was successful, 50% would be covered
PW Bldg	25,000.00	LGFF	
PW Shop windows	35,000.00	LGFF	

2027 Capital budget - 1st Draft

Project	Budget	Funding source	
Emergency mgmt switch	36,000.00	LGFF	
Roto-rake attachment	20,000.00	LGFF	
Water tank	30,000.00	LGFF	
Paint sprayer	10,000.00	CCBF	
Banner sign upgrades	19,000.00	LGFF	
Yard waste area fencing	28,000.00	LGFF or Municipal tax dollars	
Ball diamond upgrades	191,000.00	CFEP	If CFEP was successful, 50% would be covered
		Combo of reserves and LGFF	
THRC lobby roof top unit	25,000.00	CFEP & LGFF	If CFEP was successful, 50% would be covered
Paved pathways	285,000.00	CFEP	Could stack CFIP funding
		Adaptation Cohort	Could potential provide $90,000
		Reserves	Potentially $ may be needed
Sport Court	750,000.00	CFEP	Could stack CFEP funding
		Cohort	Could potentially provide $90,000
		Reserves	Potential $ may be needed
Pool Slide	75,000.00	CFEP & LGFF	Could combine with CFEP which would cover 50%
Parks utility vehicle	120,000.00	LGFF/Reserves	

2027 Capital budget - 1st Draft

Project	Budget	Funding source
Zero Turn mower	31,000.00	LGFF
Arena compound paving	66,000.00	LGFF
Additional fire reserve cont.	75,000.00	Municipal tax dollars
	7,753,000.00	