2024 Annual Report



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Town Profile

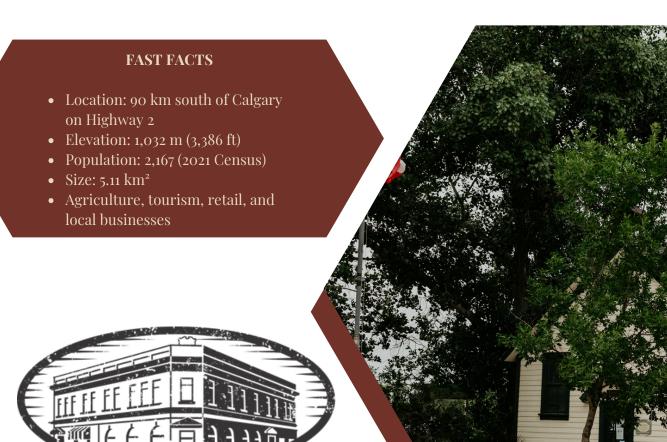


The Town of Nanton, nestled along Highway 2 in southern Alberta, is a vibrant and historic community known for its rich heritage, welcoming atmosphere, and strong agricultural roots. With its iconic grain elevators, thriving antique shops, and the renowned Bomber Command Museum of Canada, Nanton seamlessly blends small-town charm with a dynamic tourism and business sector. Traditionally a farming and ranching hub, the town has evolved into a beloved destination while maintaining its close-knit community spirit.

Nanton embraces visitors and residents alike with its abundance of cultural pursuits and rich history. From annual festivals and rodeos to arts, recreation, and historic preservation, our town prides itself on being a dynamic and supportive community that values tradition while fostering growth and innovation.

The Town of Nanton's 2024 Annual Report highlights key achievements, strategic initiatives, and financial performance over the past year. This report provides insight into municipal operations, governance, and long-term priorities, reflecting our commitment to responsible growth, sustainability, and community development.

For inquiries, feedback, or further information, please contact the Town of Nanton at communications@nanton.ca or 403-646-2029.



Town of Nanton 2024 Annual Report



On behalf of the Town of Nanton Administration, I'm pleased to present our 2024 Annual Report. This report highlights many of our accomplishments over the past year and provides details on the Town's current plans. I was pleased to work with Council on the development of their 2022- 2025 Strategic Plan at the beginning of the current term. It is Council's role to set the vision and goals, while it is the Chief Administrative Officer's role to oversee the implementation of their plan.



Five overarching priority areas are targeted under the plan, reflecting departmental structure:

- Governance and Corporate Services
- Operations
- Community and Economic Development
- Planning and Development
- Emergency Services

The Town takes pride in being fiscally responsible and continues to balance the needs of Nanton while ensuring effective governance and transparency. As we work through our Strategic Plan and move initiatives forward, we are committed to keeping our residents informed and engaged. Nanton is a great little town faced with many of the challenges most communities face to one degree or another; aging infrastructure, increasing demands on services, demands for new services or funding, a limited tax base, rapidly changing attitudes around engagement and communication. Maintaining and selectively growing our infrastructure and services without losing our core charm and character is important to all who serve the municipality. As you look through this Annual Report, I hope that you agree that the projects tackled have been worthwhile and, if you're considering running for Council in the 2025 general municipal election, you find the information and inspiration that you are looking for.

Warmest Regards, Neil Smith

Message from the Mayor

As we reflect on the past year, I'm extremely proud to present the 2024 Annual Report for the Town of Nanton. Our progress this year came from collaborations, a clear strategic plan, and a shared determination to secure funding for major projects and prioritize our aging infrastructure.

This year brought significant strides! We launched a new website to make information easier to find and updated our Land Use Bylaw to be more concise and user-friendly. It now allows for secondary suites on all existing residential properties. To encourage investment in new and existing occupied commercial and industrial buildings, we introduced a new property tax incentive bylaw, which works alongside our vacant property tax bylaw that increases taxes on unused properties.



Infrastructure remained front and centre. Thanks to a successful \$14 million grant from the Province of Alberta, we began work toward a new treated water line from High River. Alpin Martin has been engaged to provide initial engineering and cost assessments, with results expected later in 2025. We also replaced aging service lines along 29th Avenue to help reduce persistent leaks and improve water conservation. Major groundwork at the Wastewater Treatment Plant saw the installation of a new dewatering system, significantly cutting sludge hauling costs.

After nearly 20 years of advocacy, we received the exciting news that a new elementary school will be built in Nanton, and J.T. Foster will be modernized and relocated to the A.B. Daley building. We continue working closely with AHS and Alberta Health on final approvals for the new health clinic's design and construction.

Public Works had a strong year-upgrading roads, improving snow removal processes, and enhancing the yard waste area with landscaping and fencing for a cleaner, safer, and more organized space.

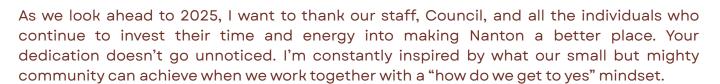
At the THRC, we completed the Warm Room Windows project. The arena also successfully hosted the 2024 graduation banquet and welcomed the AA Bisons during High River's arena renovations. Our aim is to continue growing our capacity for events and recreational programming.

Message from the Mayor

continued

Community safety remained a priority. Peace Officer Carlos made an immediate impact earning recognition and media coverage for reducing speeding on Highway 2. Municipal Enforcement also engaged residents through several workshops and local events.

We celebrated a number of staff milestones this year. Congratulations to Jordan Glas on becoming Manager of Recreation! Our CAO Neil Smith and Director of Corporate Services Manger Clayton Gillespie celebrated their 5 years with the Town. We also thanked Lisa Lockton from Legislative Services upon her retirement and recognized Councillor Kevin Todd for his service following his resignation in September.



Jennifer Handley Mayor of Nanton





Meet Our Council



JENNIFER HANDLEY

MAYOR

Committed to transparent governance, Mayor Handley actively engages with the community and serves on multiple committees, including the Intermunicipal Framework Committee, Emergency Management Committee, and Nanton Quality of Life Foundation. She is also involved with organizations such as the Nanton & District Chamber of Commerce, Nanton Boosters Club, and Nanton Animal Protection Society.



JOHN DOZEMAN

COUNCILLOR

Serving the community, Councillor Dozeman prioritizes clarity and active engagement in local governance. He plays a vital role on several key committees, including the Emergency Management Committee and the Foothills Regional Emergency Services Commission. John is also deeply involved with organizations such as the Nanton Children's Society, Nanton Lions/Leos Club, and the Nanton Fire Department, demonstrating his commitment to community safety and well-being.



VICTOR CZOP

COUNCILLOR

Councillor Czop is dedicated to fostering collaboration and community engagement in Nanton. He actively contributes to several key committees, including the Intermunicipal Collaboration Framework Committee, Emergency Management Committee, and Alberta Southwest Regional Alliance. His involvement extends to organizations such as the Oldman River Regional Services Commission, Town and Country Kozy Corner Association, Nanton & District Chamber of Commerce, Nanton & District Community Memorial Centre Society, and Citizens on Patrol, reflecting his commitment to regional development and local well-being.





ROGER MILLER
COUNCILLOR

Councillor Miller is committed to strengthening community services and regional partnerships in Nanton. He plays an active role on several key committees, including the Nanton Health Centre Management Committee and the Regional Assessment Review Board. His dedication extends to education, heritage, and local initiatives through his involvement with the Livingstone Range School Division, Nanton Lancaster Society Board, and the Canadian Grain Elevator Discovery Centre of Canada.



DAVE MITCHELL
COUNCILLOR

Councillor Mitchell is dedicated to enhancing community services and recreational opportunities in Nanton. He actively serves on key committees, including the Foothills Regional Services Commission and the Chinook Intermunicipal Subdivision & Development Appeal Board. His commitment to local organizations is reflected in his involvement with the Town of Nanton Library Board, Nanton Agricultural Society, Nanton Golf Club, Nanton Future Foundation, Nanton Recreation Teams, and the Nanton Animal Protection Society.



KEN SORENSON
COUNCILLOR

Councillor Sorenson brings extensive expertise in water and utilities, making him a valuable resource for the proposed waterline from High River to Nanton. He is actively involved in key committees, including the Highwood Management Plan Public Advisory Committee, the Intermunicipal Collaboration Framework Committee, and the Emergency Management Committee. His knowledge and dedication support regional water initiatives, infrastructure planning, and community preparedness.



Vision And Mission

Mission

The Town of Nanton will be innovative and pro-active in providing effective, efficient and affordable services to residents; developing strong and beneficial partnerships through awareness and communications.

Vision <

Nanton, a diverse, caring and enjoyable community that works together for a thriving future that is inspired by and honours its past.

CORE VALUES

- United We value healthy, respectful debate and while we may agree to disagree, we stand united in our joint decisions.
- Transparent We are open-minded and honest in our communication and relationships with each other, valuing transparency amongst each other, Administration and the community.
- Respectful We work together in a respectful manner, creating a safe environment to brainstorm and consider all perspectives; being prepared for our deliberations, valuing each other's time.
- Collaborative We will work as a team, in the best interest of the Town of Nanton.



Organizational Chart



The Town of Nanton's organizational structure is designed to support effective municipal service delivery and community-focused governance. The elected Town Council provides strategic direction and policy oversight, while the Chief Administrative Officer (CAO) is responsible for managing the overall administration of the Town and implementing Council's decisions.

Reporting directly to the CAO is a team of managers who oversee the Town's key departments:

- Corporate Services Manager Leads finance, human resources and IT
- Operations Manager Responsible for infrastructure, utilities, and public works services.
- Recreation Manager Manages the Tom Hornecker Recreation Centre, baseball diamonds and parks.
- Planning & Development Handles land use planning, permitting, development applications, and long-term community growth strategies.
- Legislative Services & Communications Manages municipal governance support, records, FOIP compliance, and community communications.



Strategic Plan

In 2024, the Town remained focused on advancing Council's strategic priorities, ensuring meaningful progress across key initiatives. Guided by the strategic plan, efforts were made to align municipal operations and projects with the goals set out by Council to support the long-term well-being of the community.

Governance and Corporate Services - To ensure proper governance and administration of the Town and to ensure optimal communications with residents and businesses within the community.

Community and Economic Development - To ensure that the Town of Nanton develops the community and the economy, ensuring sustainability and appropriate growth.

Planning and Development - To ensure that the character of the Town of Nanton is preserved while facilitating appropriate growth resulting in the Town's sustainability Operations - To ensure the Town of Nanton has quality infrastructure to support and sustain its growth.

Emergency Services - To ensure that an appropriate level of public emergency services and other services are provided to meet the needs of residents.

The Town continued to make good headway on many of Council's strategic priority action items in 2024. Key accomplishments reflect Council's commitment to infrastructure, governance, communication, and employee well-being. Highlights for 2024 include:

- Completion of the Water Treatment Plant Aeration project
- Adoption of the Land Use Bylaw
- Adoption of the Offsite Levy Bylaw
- Renewal of the Town's website
- Transition of Town employees to the Local Authorities Pension Plan (LAPP)

The full 2024 update on the Town's progress is included as an appendix to this report. This detailed summary outlines actions taken across each strategic area, providing transparency and accountability as the Town continues to build toward its long-term vision.

Governance and Corporate Structure

To ensure proper governance and administration of the town and to ensure optimal communications with residents and businesses within the community.

Strategic Objectives

- To ensure effective Administration operations for the benefit of the Town and its residents.
- To enhance public engagement and participation in the Town.
- To ensure residents and business owners are adequately informed.
- To ensure advocacy at all levels of government in the best interests of the Town.

Accomplishments

- New website- more cost effective simple and user friendly
- Rain barrel program- 100% sold out
- Nanton schools the Town of Nanton made a resolution to support the Nanton Enhancement Committee's goal for a learning commons in the new school by loaning them the money that they will be raising for this addition to the school build.

Bylaws

The Town of Nanton's updated **Land Use Bylaw**, was redone in 2024, simplifying zoning and development regulations to better support growth and community needs. Its shorter, streamlined format makes it more user-friendly and accessible for residents, developers, and administration alike.

The **Non-Residential Tax Incentive Bylaw** allows the Town of Nanton to offer multi-year municipal tax exemptions to encourage new construction or substantial improvements of non-residential properties valued at \$25,000 or more. Eligible developments meeting specific criteria can receive up to four years of graduated tax relief, depending on the value of assessment increase, to promote economic growth and revitalization in the community.

The **Property Assessment Sub-Classes Bylaw** enables the Town of Nanton to create specific residential and non-residential tax sub-classes within designated land use districts, such as Mixed-Use Downtown (M-DWT) and General Residential (R-GEN), to apply differentiated tax rates based on property characteristics. These sub-classes–Vacant Non-Residential, Small Business, and Multi-Unit Dwelling—are intended to support revitalization, encourage active use of property, and offer tax relief to qualifying small businesses and rental housing providers.

Governance and Corporate Structure

Additional Bylaws Enacted or Amended in 2024

- Off-Site levies Provides a framework for equitable infrastructure cost-sharing related to development.
- Waste Disposal and Recycling Updated to improve service efficiency and compliance with environmental standards.
- ATCO Franchise Agreement Bylaw Renewal: Ensures continued utility services under updated terms.
- Willow Creek Intermunicipal Collaboration Framework (ICF): Strengthened regional planning and service coordination.
- WWTP Dewatering Borrowing Bylaw: Enabled necessary upgrades to wastewater infrastructure.
- Municipal Election: Aid in the administration of elections, ensuring democratic continuity and local representation.

Policies

Boulevard Gardening policy allows Nanton property owners to apply for a permit to install non-standard landscaping, such as gardens or xeriscaping, on municipal boulevards adjacent to their homes. It sets clear guidelines to ensure safety, drainage, visibility, and appropriate planting, while allowing for flexibility in design through permitted alternatives to turf grass.

The Town of Nanton has developed several policies to formally recognize and celebrate the achievements, milestones, and lasting contributions of its residents. The Public Recognition Policy outlines a consistent approach for acknowledging personal milestones and exceptional community involvement, fostering civic pride. The Municipal Naming Policy provides a structured process for naming or renaming municipal spaces based on historical relevance or individual impact. The Legacy Wall Recognition Policy serves as a permanent tribute to those who have made extraordinary contributions to the Town's growth and character. Together, these policies ensure meaningful and respectful recognition of the people who help shape the Nanton community.

Property tax variance options policy - The Property Tax Variance Objectives Policy provides guidance on how the Town of Nanton uses tax incentives and subclass rates to encourage economic development and community investment. It supports non-residential growth, discourages long-term vacancies, and promotes small business and housing development through structured and transparent property tax mechanisms.

Governance and Corporate Structure

Organizational Changes

In 2024, we bid farewell to Lisa Lockton, who retired after 35 years of dedicated service to the Town of Nanton. Her contributions over the years were invaluable, and we thank her for her hard work and commitment, wishing her all the best in her well-deserved retirement.

Councillor Kevin Todd resigned from his position in September We wish him continued success and all the best in his future endeavors.

Congratulations to Jordan Glas on his promotion to Manager of Recreation. In addition, Jordan successfully completed his Recreation Facility Master Operator Certificate, further demonstrating his commitment to the growth and development of Nanton's recreational services.

The Fire Department also saw organizational changes with the appointment of two Deputy Fire Chiefs. The Deputy Fire Chief Operations is focused on training, recruitment, and officer development, while the Deputy Fire Chief Support Services oversees apparatus, equipment, and tool maintenance. Both roles are key to ensuring the department's readiness and effectiveness in serving the community.







To ensure the Town of Nanton has quality infrastructure to support and sustain its growth.

Strategic Objectives

- To support the Town through the effective planning and implementation of Town infrastructure and assets, including wastewater and roads for long-term sustainability.
- To work toward broader satisfaction concerning Town's water quality.

Accomplishments

A major unplanned repair project took place on 29th Avenue north of 20th Street in Westview, where all residential service lines were replaced. While not part of the original capital plan, significant water loss was being observed from the manhole at the intersection of 20th Street and 29th Avenue. Investigation led to the discovery of leaking, corroded copper service lines. While several leaks were found and repaired, water loss continues to be visible in the manhole, suggesting additional issues remain. As a result, work will continue on the south side of 29th Avenue in 2025.

In 2024, the Town also made substantial progress at the Wastewater Treatment Plant with preparations for a full dewatering system installation in 2025. In the interim, a temporary centrifuge was rented to manage sludge processing. This has significantly reduced the number of hauling trips to Calgary, bringing notable cost savings. This proactive solution was led by our Manager of Operations, Bill Woytiuk, and is already having a meaningful impact.

Other notable utility upgrades included:

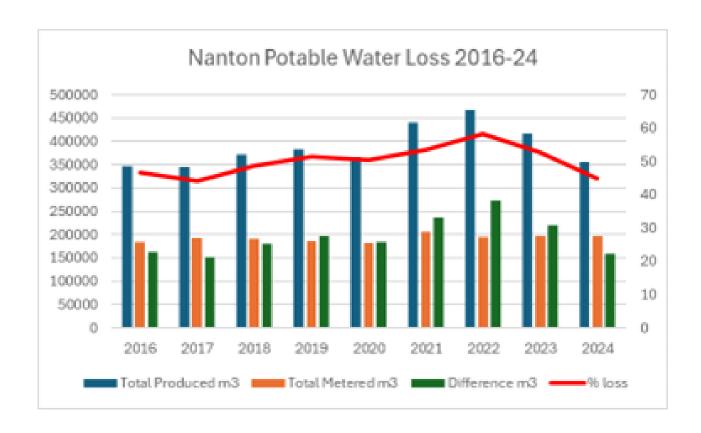
- Installation and commissioning of a Powder-Activated Carbon (PAC) system at the Water Treatment Plant to improve the taste and odor of potable water.
- Removal of the chlorine gas injection system, replaced with a safer sodium hypochlorite (liquid) system.
- Acquisition of a new flusher to improve wastewater collection system maintenance.
- Sewer line relining on 19th Street to help prevent root intrusion, blockages, and groundwater infiltration.



Operations

Leak Detection

Operations is continuing to prioritize leak detection. Regardless of the future direction with respect to water sources for the community, a significant long-standing problem of water loss exists within the distribution system. Fantastic progress has been made since 2022, as the graph illustrates, but there is still a very long way to go. We believe that very little of the missing water is unmetered water being consumed. Based on nightflow figures, most of it appears to be leaking distribution mains and service lines that are proving hard to trace despite the use of pressure step-testing, acoustic detection, and other methods. Excavation of mains is a very costly business, so we want to be as certain as we can that there's a leak before we start digging holes. On 29th Avenue, we have a degree of that certainty and are continuing that work into 2025.







Public Works

In 2024, the Town contracted out its street sweeping services to ACS Services of Calgary. While this helped address our immediate needs, we are actively exploring more cost-effective alternatives. In 2025, a street cleaner will be rented to evaluate whether internal operations might be more efficient for future sweeping efforts.

We also began a trial of emulsified asphalt (EAP-2) on 22nd and 23rd Avenues between 18th and 19th Streets. This sealant, composed of asphalt, water, and an emulsifying agent, was applied to test its effectiveness in preserving road surfaces. With a typical lifespan of 5 to 10 years, depending on conditions and maintenance, this product could provide long-term benefits to our road network.

Additional Public Works Highlights:

- Gravel work and grading on the service road in front of Cattlemen's Corner to improve drainage.
- Patching and spray patching throughout town to address service line breaks and surface degradation.
- Crosswalk and curb painting completed across town using water-based paint, with plans to reapply in high-traffic areas as needed.
- Lowered manhole on 21 Street, with paving scheduled for spring 2025.



29 Ave Waterline Repair

Operations

Sidewalks and Pathways

- Large sidewalk sections replaced across various locations.
- New sidewalk alley entrance completed on 20th Street.
- Four new handicap ramps installed at 23rd Avenue and 25th Street.
- New sidewalk and pin curb constructed on the south side of Tim Hortons.



- Purchased a new Hiway Super P sander and Boss plow.
- Added lighting at the Visitor Information Centre and gateway signs.
- Installed a new streetlight on Hwy 533 at the campground corner (Fortis).
- Installed solar crosswalk lights on 18th Street, 20th Street, and Hwy 2 SB at Tim Hortons.
- Pulled shoulders on 19th Avenue to improve drainage.
- Installed a new culvert at a property south of NAPS.
- NLSS replaced the culvert at 19 Ave / RGE RD 162.





- Moved old soil and compost piles to fill the ditch near the vet clinic.
- Installed a new berm and completed landscaping for better drainage.
- Crushed and relocated old asphalt and concrete for reuse.
- Installed new fencing and gate on the yard's west and south sides.
- Removed remaining soil and disposed of cardboard bales.



Community and Economic Development

To ensure that the Town of Nanton develops the community and the economy, ensuring sustainability and appropriate growth.

Strategic Objectives

- To support business attraction, retention and expansion.
- · To ensure sustainability of existing parks and recreation assets.

Accomplishments

Warm Room Enhancements: The completion of the warm room windows project has been met with enthusiasm from users, providing a more comfortable and inviting space for community activities.



Equipment and Infrastructure Improvements: The introduction of the new Electric Olympia ice resurfacer has enhanced operational efficiency at the THRC. Additionally, the reconstruction of the roof over the lobby and pool change rooms, including the installation of a new waterproof membrane and shingles, has ensured the longevity of these facilities.

Tom Horneck Recreation Centre (THRC)



FUN FACT

An Olympia ice resurfacer was featured in the Washington Capitals Parade after their 2018 Stanley Cup win!

Community and Economic Development

Facility Upgrades

The Tom Hornecker Recreation Centre (THRC) has seen several improvements, including:

- Reconstruction of the lobby and pool change room roof with a new waterproof membrane and shingles
- Hosting of the successful 2024 graduation ceremony in the arena, with plans to return in 2025
- Ongoing enhancements to support community events and programming

New Initiatives and Bylaws

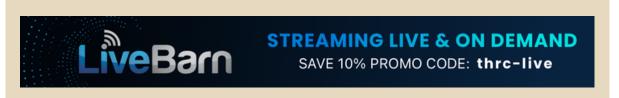
- Chamber of Commerce: In Year 1 of the Memorandum of Understanding, \$19,500 was reinvested into the business community from business license fee revenues to support local priorities
- Subclasses Bylaw: Introduced to address vacant non-residential properties, incentivize multi-unit residential development, and support small businesses
- Tax Incentives: New non-residential property tax incentives introduced to encourage new construction—Cowboy Country's expansion was the first to benefit

Yoga at THRC

In 2025, Nanton Yoga launched a Yoga Flow series at the THRC, running Monday evenings on March 3, 10, 17, and 24 from 6:30–7:30 PM. This class blends dynamic movement and breathwork to foster physical and mental well-being. Learn more at <u>nantonyoga.com</u>.

LiveBarn Streaming Services

In partnership with Canadian sports tech company LiveBarn, THRC now offers livestreaming of amateur sporting events. Families, fans, and coaches can watch live or on-demand, with features like live tagging, highlight sharing, and player analysis enhancing both the viewing experience and athlete development.



Planning and Development



To ensure that the character of the Town of Nanton is preserved while facilitating appropriate growth resulting in the Town's sustainability.

Strategic Objectives

- To encourage the efficient planning of residential, commercia, industrial and industrial development that enhances the quality of life for Town residents.
- To maintain a balance of residential, commercial and industrial development to facilitate the fiscal sustainability of the Town of Nanton
- To plan for diversity in housing in the Town.

Accomplishments

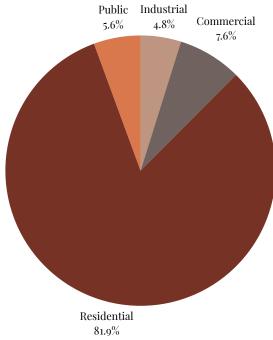
In 2024, the Town of Nanton experienced continued growth and investment across multiple sectors, reflected in a strong year for development activity and key bylaw updates that support future community planning goals.

Development Permits and Construction Values

Over the course of the year, development permits represented a total construction value of \$3,929,000, distributed across various sectors:

Industrial: \$190,000Commercial: \$300,000Residential: \$3,219,000

Public: \$220,000



Planning and Development



A total of 34 building permits were issued in 2024, up from 29 in 2023, signaling steady interest in both residential and non-residential development. Notable residential activity included 8 new single-detached housing starts, along with an office-to-apartment conversion project that will result in 8 new apartment units—though construction on this project had not commenced by year-end.

Please note: The new elementary school and modernized high school construction values are not included in the figures above but represent significant future investment in the community.

Westview Phase II - Sold Out

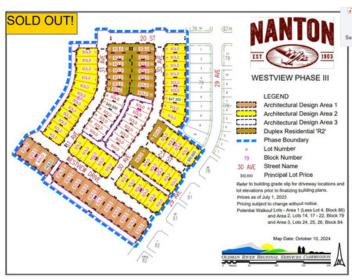
A significant milestone in 2024 for the Town of Nanton was the complete sell-out of all lots in Westview Phase II. This achievement marks a notable success for both the Town's housing market and its ongoing commitment to expanding residential opportunities. The swift uptake of available lots in this phase is indicative of the increasing demand for quality residential options in Nanton, which continues to attract new families and businesses alike.

Looking ahead, the Town is preparing for the next phase of development in this growing area, with a focus on supporting sustainable growth and ensuring infrastructure readiness for future residents. As planning progresses, the Town remains committed to fostering a thriving community while accommodating ongoing demand for housing.

Fun Fact

Westview areas in Canda

- Westview Village, Edmonton, a neighbourhood
- Westview, British Columbia, a community and ferry terminal
- · Westview, Saskatoon, a neighbourhood
- · Westview, Saskatchewan, hamlet







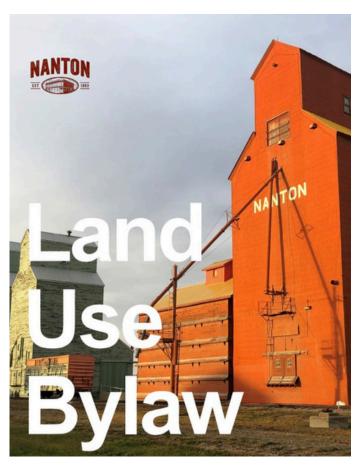
Land Use and Planning Initiatives

Two major bylaw updates were completed in 2024 to improve development processes and prepare Nanton for future growth:

1. Land Use Bylaw 1389/24 - Adopted April 2024

A key tool in municipal planning, the Land Use Bylaw regulates how land and buildings are used and developed in the town. In 2024, the Town adopted a fully revised version of this bylaw to modernize, simplify, and better align with current planning practices. Key improvements include:

- Reorganization and Streamlining:
 Reduced from 214 pages to 93 for easier navigation.
- Modernized Definitions and Uses: Clarified terminology to enhance interpretation.
- Updated Districts: Simplified and consolidated districts (e.g., introduction of Large Lot Residential, Heavy Industry, Natural Open Space, and Mixed-Use zones), while preserving existing development rights.
- Improved Regulations: Updated homebased business guidelines, variance procedures, and public consultation requirements to be in line with best practices in comparable municipalities.
- Support for Housing Choice: New regulations allow for secondary suites, providing additional housing options while maintaining compatibility with existing neighborhoods.







2. Off-Site Levy Bylaw 1390/24 - Adopted August 2024

Off-site levies are financial tools that help municipalities recover costs for infrastructure required to support new developments-such as water, sewer, roads, and stormwater systems. In 2024, the Town undertook a comprehensive update of this bylaw to ensure fair and transparent contributions toward future growth-related infrastructure, supporting long-term fiscal sustainability.

Subdivisions and Appeals

- Subdivision Files Processed: 2
- Land and Property Rights Tribunal Appeal: 1



Emergency Services



To ensure residents have appropriate access to emergency services.

Strategic Objectives

• To ensure that an appropriate level of public emergency services and other services are provided to meet the needs of residents.

Fire Services

Key Highlights

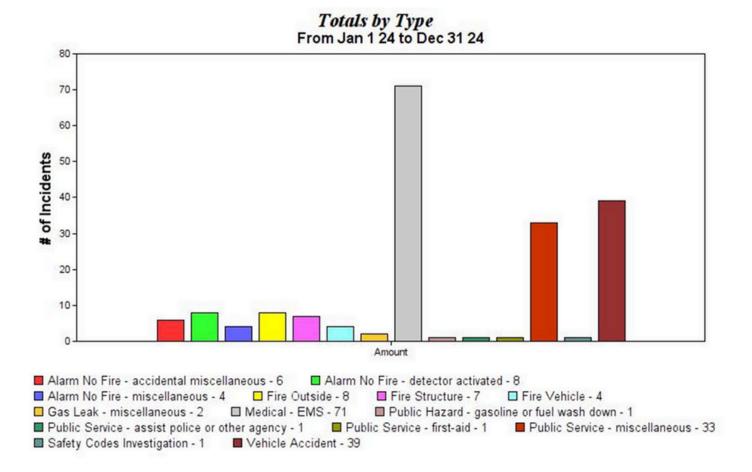
- Record-Setting Member Engagement: In 2024, the Nanton Fire Department reached a
 maximum roster of 25 members, contributing a total of 2,003 hours to training and
 incident response. This exceptional commitment underscores the department's
 dedication to both community safety and the personal development of each
 firefighter. The hours dedicated to training ensure that our team is prepared for any
 emergency, whether large or small.
- Successful Fundraising Initiatives: The Willow Creek Firefighters Foundation Annual Ball Tourney remains a highlight of the year, generating essential funding for the department. This event, along with the upcoming casino fundraiser scheduled for early 2025, helps alleviate the financial burden on taxpayers while ensuring the fire department has the necessary resources for equipment and operational costs.
- Ongoing Recruitment Efforts: Recruitment has remained a key focus for the Fire Department. While membership saw a slight decrease in late summer as some members transitioned to new careers, 2 new applications are currently being processed. These efforts are vital in maintaining the department's strength, ensuring there are enough personnel to handle emergencies effectively.

Other Notable Activities

- Regular Training: Training nights continue every Thursday at 19:00 hours, providing firefighters with the knowledge and skills required to respond to incidents effectively.
- Incident Response: The department's members committed a total of 782 hours responding to incidents, demonstrating their ability to quickly and efficiently manage emergencies when they arise.

Emergency Services





The chart above provides an overview of the number of calls responded to by the Nanton Fire Department throughout 2024. These statistics highlight the department's active role in the community, with a diverse range of incidents addressed.

The highest number of calls responded to were for medical emergencies (71 calls), followed by vehicle accidents (39 calls) and public service/miscellaneous calls (33 calls). These statistics emphasize the department's critical role in responding to both emergency situations and non-emergency public service needs.

The Nanton Fire Department remains dedicated to providing exceptional service to our community. With continued recruitment, training, and community involvement, the department is well-prepared to meet the growing demands of Nanton's emergency services. We are incredibly thankful for the tireless efforts of our firefighters and their unwavering service to our community. We look forward to continuing our work to safeguard residents and support the long-term growth of the community.





Municipal Enforcement

Key Highlights

- Traffic safety has remained a top priority for the Town of Nanton, especially given its location on Highway 2, a busy route for both locals and travelers. In 2024, a key moment occurred in January when Community Peace Officer Carlos Farias appeared on the news alongside Mayor Jennifer Handley, highlighting the town's efforts to tackle speeding concerns. Municipal enforcement worked closely with the RCMP to improve safety, particularly in school zones, and reduce speeding violations. A total of 838 violation tickets were issued, generating \$57,525 in ticket revenue (after the province retains its share). These enforcement efforts, alongside ongoing education, helped promote safer driving behaviors throughout the town.
- In response to an RCMP request, an amendment was made to the Community Bylaw to clarify municipal enforcement powers concerning loitering and panhandling by transients. This amendment ensures that enforcement can more effectively address public safety concerns in areas affected by these issues.
- Animal control was a significant focus for Nanton Municipal Enforcement in 2024, especially concerning the issue of dogs running at large. Additionally, there was an increase in abandoned dogs, highlighting the need for better resources for their housing and recovery. The town is working on arrangements with third-party facilities to provide safe and proper care for abandoned animals.





Other Notable Activities and Plans

- Expanded Training and Development: Officer Carlos Farias participated in multiple Joint Operational Forums (JOFs) and specialized training throughout 2024, including a Child Passenger Safety Technician course. This training further enhanced the officer's ability to handle a variety of enforcement situations, contributing to a safer community.
- Unsightly Property Enforcement: Nanton Municipal Enforcement successfully addressed all complaints related to unsightly properties through consistent application of the Community Bylaw, helping to maintain the town's clean and welcoming appearance.

Community Engagement and Public Education

Nanton Municipal Enforcement remained committed to community engagement in 2024, participating in several key initiatives:

- Senior's Fraud Prevention Presentation
- Bicycle Rodeo for Local Students
- Participation in Major Local Events
 - Nanton Round Up Days
 - Bomber Command Museum Events



Emergency Services



Emergency Management

Key Highlights

- In 2024, Nanton's emergency management team took part in a series of vital tabletop exercises alongside AEMA field officers, the Nanton RCMP, the Nanton Quality of Life Foundation, and the Willow Creek Fire Department. These exercises played a crucial role in honing the town's preparedness for a range of emergency scenarios, while strengthening coordination across multiple agencies.
- During Emergency Preparedness Week, (May 5-11, 2024) an engaging information session was held on May 9 at the FCSS. The event featured a 72-hour emergency kit display and offered essential resources to residents, including emergency preparedness guides, home inventory checklists, and door stickers. Around 20 community members attended, sparking thoughtful conversations and a deeper understanding of personal and community readiness. The event, in its inaugural year, was deemed a success, with plans already in place to build on this foundation and increase participation in future events.
- Training and Professional Development 2024 saw a strong emphasis on developing the expertise of emergency management personnel, including:
 - Attending Section Chief courses through AEMA at the Town of Claresholm, further enhancing leadership abilities in critical emergency situations.
 - Observing a tabletop exercise during the MD of Willow Creek agency meeting, gaining valuable insights into multi-agency coordination during emergencies.
 - Participating in a Disaster Emergency Management (DEM) Workshop, which featured expert guest speakers on topics such as disaster recovery, emergency preparedness, and Alberta Wildfire.
 - Completing Section Chief and Officer individual binders, which now serve as key reference tools for operational tasks, meetings, and briefings.



Emergency Services



Additional Activities and Initiatives

- Agency Meetings: Regular meetings took place with key stakeholders, including FCSS, the Chamber of Commerce, RCMP, Silver Willow Lodge, Mayor Jennifer Handley, and senior town management. These meetings play a vital role in building collaboration and ensuring all community partners are well-prepared for emergencies.
- Emergency Social Services Plan: Initial steps were taken to create a comprehensive Emergency Social Services Plan, which will provide a clear, coordinated strategy for disaster response, covering shelter, food, and essential services.
- AEMA Compliance Review: A full review of Nanton's emergency management plans was conducted in February 2024. By March, all recommendations had been addressed, ensuring the town's plans are fully compliant with provincial standards.
- Disaster Forum in Banff: Attendees at the Banff Disaster Forum (November 4-6, 2024) gained valuable insights into disaster management best practices through a series of breakout sessions and expert presentations.

Looking Ahead: Plans for 2025

The focus for the upcoming year includes:

- Boosting Community Engagement: Increasing participation in Emergency Preparedness Week events by expanding outreach and resources.
- Finalizing the Emergency Social Services Plan: Completing the plan to ensure a seamless, effective response in the event of a disaster.
- Enhancing Regional Collaboration: Strengthening relationships with neighboring municipalities and emergency agencies to improve regional incident management and response capabilities.

Did you know?

The Alberta Emergency Alert System is tested twice per year.



The Town of Nanton ended the 2024 fiscal year in a strong financial position, with actual revenues exceeding budgeted expectations by approximately 4%, and total expenditures coming in slightly below budget by under half a percent. This favourable variance has resulted in a preliminary operating surplus of \$157,860. Notably, this figure does not include \$744,506 in revenue from land sales, which has been earmarked for the municipal land development reserve.

While variances are a natural outcome in municipal budgeting-given the dynamic nature of project timelines, unexpected events, and evolving community needs-the Town continues to emphasize sound financial management and responsible stewardship of public funds. This report outlines key variances by department, along with Administration's recommended reserve transfers.

Statement of Operations

The overall financial performance for 2024 reflects prudent fiscal management. Revenues surpassed projections across several departments, while expenditures were generally contained or strategically deferred. The combination of revenue gains and expenditure restraint created positive outcomes across most functional areas.

Administration and Council also negotiated a new three year collective agreement with CUPE Local #37, with a wage increase of four (4) per cent in 2024, followed by subsequent increases of three (3) per cent in both 2025 and 2026.





Capital Projects

2024 saw substantial capital investment across Town services. While some projects were deferred to 2025, the majority were completed within or under budget, with only a few modest overages.

Key Completed Projects Include:

- Warm Room Viewing Wall
- Fire Hall Curb and Approach
- Ice Resurfacer
- Parks Mower
- 29th Avenue Service Line Connections
- Sidewalk Rehabilitation and Sewer Relining
- Reservoir Aeration
- De-watering Project (Substantial under-expenditure; deferred work)





Departmental Summaries

Legislative

The legislative budget closed the year with a surplus of just over \$8,000, primarily due to underspending on remuneration and travel. The Coat of Arms project resulted in a minor overage in goods and supplies.

Budgeted Expenses: \$136,375Actual Expenses: \$128,052

• Net Surplus: \$8,323

Corporate Services

Corporate Services reported a modest overall surplus of \$948. While administrative costs were higher due to IT upgrades and vacation payouts, other areas including marketing, library, and FCSS operations came in under budget. Bylaw enforcement revenues significantly exceeded expectations.

Total Revenue: \$699,735 (Over by \$58,339)Total Expenses: \$1,641,669 (Over by \$57,391)

• Net Result: \$941,934

Fire Department

Operational savings in wages, training, and facility maintenance resulted in a departmental surplus of \$29,424. A \$25,000 consultant expense originally budgeted remains reserved for future use.

Revenue: \$50,143Expenses: \$164,894Net Surplus: \$29,424

Public Works

Public Works saw overall expenses under budget due to strategic staff time allocation and lower materials and supplies costs. Cemetery operations contributed positively with surplus revenues.

Revenue: \$38,973Expenses: \$900,299Net Surplus: \$21,900



Environmental Services

The environmental portfolio ended the year with a net surplus of \$14,633. While wastewater operations showed a minor deficit, surpluses in water and stormwater helped offset it. Recycling was over budget due to necessary yard waste area cleanup.

Total Revenues: \$1,687,995Total Expenses: \$1,887,665Net Deficit: (\$199,670)

Development Services

Planning and development experienced a slight deficit of approximately \$5,000 due to higher professional service costs and completion of the Land Use Bylaw update. However, strong land sales in 2024 added \$780,000 to the Municipal Land Development Reserve.

Revenue: \$36,301Expenses: \$163,292

• Net Deficit: (\$4,326) (offset by pending safety code revenues)

Parks and Recreation

Recreation operations finished the year with a strong surplus of \$80,727. Arena revenues exceeded budget, and reduced materials and staffing allocations in parks helped manage expenses. Pool expenses were slightly over due to higher wages and the absence of grant funding.

Total Revenue: \$281,075 (Over by \$25,475)Total Expenses: \$882,538 (Under by \$55,252)

Net Surplus: \$80,727





Financial Summary

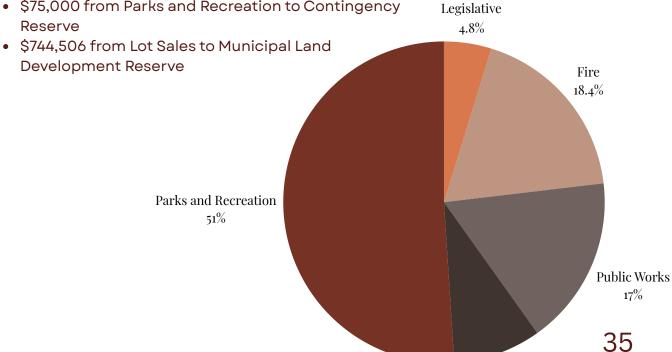
Category	Budget	Actual	Variance
Total Revenue	\$2,705,245	\$2,814,222	+\$108,977
Total Expenditures	\$5,817,291	\$5,768,409	-\$48,882
Net (Tax Requirement)	(\$3,112,047	(\$2,954,187)	+\$157,860

Recommended Reserve Allocation

- \$7,000 from Legislative to Contingency Reserve
- \$27,000 from Fire to Fire Reserve

Town of Nanton 2024 Annual Report

- \$25,000 from Public Works to Contingency Reserve
- \$13,000 from Utilities to Contingency Reserve
- \$75,000 from Parks and Recreation to Contingency Reserve



Utilities 8.8%



Contact Us



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STRATEGIC PLAN 2024 REPORT

FOR ADAPTATION IN THE TOWN OF NANTON ANNUAL REPORT

Recommendation(s):

1. Receipt of the Annual Strategic Plan report.

Background

Department heads and other applicable staff meet to assess progress on the current Strategic Plan ahead of the quarterly report. The strategic plan priorities, objectives and targets/strategies are subject to amendment by Council as any one of the following occurs:

- Objective completion;
- Change in priority;
- · Availability of financial or other resources required;
- Operational or other impacts

The Strategic Plan should always be aligned with or address planning bylaws and adopted policies and strategies.

The 2022-25 plan, as adopted by Council, is the document that reports respond to.

Key recommendations/ issues:

- The regional water project (W4L funding) is moving forward to a design detail
 phase. This will involve a lot of staff time and effort over the next 2 years at least,
 perhaps longer.
- Operations will be extremely busy with the WWTP dewatering project over 2025.
- The RCMP are very interested in the leasing out the current Town Office Space to get themselves closer to the highway and into an improved building by agreement.
 Considerable negotiation, financial feasibility and other work will be required over the next several months or so if that goes forward. Again, this represents a substantial impact on staff time and resources that was not foreseen until recently.
- A decision on the Medical Clinic renovation may occur in early 2025.
- Federal funds are under negotiation for a stormwater/park project.

STRATEGIC PRIORITY: Governance and Corporate Services - To ensure proper governance and administration of the Town and to ensure optimal communications with residents and businesses within the community.

Actions	Status
To ensure effective Administration operations for residents	the benefit of the Town and its
Develop a staff development and succession plan for all appropriate positions.	Master Education Plan established. Ticket rates established in new CUPE agreement.
Replace outdated or superseded human resource polices with suitable new Administrative Policies, with a particular focus on data protection.	New CAO Administrative Policies: Employee Training (2022); Non-Union Employee Training (2023); Light Duty Work restrictions (2023); Staff Dress Code (2023) Staff cellular (2022). Operations On-Call (2024). Boulevards and ROWs (2024) Computer and Device Use (2024) Door-to-Door Business Licenses (2024) An administrative policy that further protects municipal data remains in progress. The policy manual overall needs to be updated.
Develop a staff engagement plan to maintain a pro- active positive culture and two-way communication.	Staff currently evaluating a social committee's viability.
Annual, measurable progress in asset management baseline and long-range work.	Ongoing
An annual Information Brief to Council on I.T. security and network health with recommendations.	Annual Reporting - Administration and Corporate Services - is produced prior to or during the Fall.
Develop a three-year I.T. hardware and software needs assessment and plan with our Contracted Service Provider.	IT services going out to RFP in 2025.
Improve our digital filing system in line with best practices, ensuring and safeguarding good institutional records that are easily searchable.	In progress with new Legislative & Communications Coordinator in 2024 onwards
Explore information and tools that Town Office staff can	2024-25 initiative, cross-departments
utilize to help interested residents/groups start youth/seniors/community programming.	The website has been replaced with an updated version. New content potential is currently being considered.
	Quality of Life survey planned for 2025.
To enhance public engagement and participation	in the Town
Develop a schedule for coffee chats and town halls with residents.	Council to review/ reconsider over 2024-5 Summer: members of Council attend the Farmer's Market.
Continue Council liaison with Community and Service Groups.	Ongoing commitment, some relationships stronger than others

Emergent Action	New Post-Office electronic kiosk/ noticeboard
g	installed in fall 2023.
	Quality of Life survey planned for 2025.
	Different uses of electronic signage.
To ensure residents and business owners are adeq	
consistent messaging amongst Council and Admir	nistration and residents
Review and follow Communications Policy, particularly around residents and their concerns.	Review complete (2022)
Consolidate policies and SOPs for use of communication	Social media part of Communications Policy (2022
media (Social Media, LED Signs, Farmer's Market, Post Office, Radio, etc.).	LED Signs Policy (2023) Emergent use of local internet radio.
Develop policy and procedure for handling questions	2024-25, involves review of complaint procedure
and queries from residents, including effective response to concerns of residents.	and implementation of new website among other factors - requires an SOP.
To ensure advocacy at all levels of government in	the best interests of the Town
To ensure advocacy at an levels of government in	the best interests of the fown.
Embrace policy briefs prepared by the Chief	Ongoing. Reviewed and enhanced annually for Alberta Municipalities and other meeting and
Administrative Officer and lobby with appropriate	lobbying needs.
levels of government and other bodies in the areas	
of:	
Waste Water Treatment	
Water Source: High River	1
Medical Clinic	
Medical Clinic JT Foster School replacement	
JT Foster School replacement Emergency Medical Services Seniors' Housing	
JT Foster School replacement Emergency Medical Services	

STRATEGIC PRIORITY: Community and Economic Development - To ensure that the Town of Nanton develops the community and the economy, ensuring sustainability and appropriate growth.

Actions	Status
To support business attraction, retention and expansion	1.
Work through the Economic Development Committee to encourage the Chamber of Commerce/Community Futures to	Committee suspended, Committee of the Whole for the time being.
educate businesses on succession planning.	 Participating in ABSW Connect4Commerce Succession Opportunity site
Work through the Economic Development Committee to continue encouraging collaborative solutions with respect to vacant buildings.	Committee suspended, Committee of the Whole for the time being Reviewing the subclasses bylaw in 2024.
Raise awareness of the Nanton Advantage.	
Develop a Nanton marketing video (completed 2023).	Video completed and posted to Youtube. 12,000 views since Oct. 2023 Pilot promotion using YT paid promotions shows promise for target audiences/ locations/ audience generation. Looking for more target use locations.
Complete the work on the Visitor Information Centre site plan and execution with partners.	Awaiting further resources for the next phase.
To ensure sustainability of existing parks and recreation	assets.
Continue focus on the Tom Hornecker Recreation Centre cost/benefit balance.	Ongoing ethos
Continue with a corporate sponsorship plan for programs and facility areas to offset costs.	Ongoing awareness of opportunities. Ice resurfacer a sponsorship opportunity did not appear to be attractive for sponsorship despite wide promotion.
Work through the Parks and Recreation Committee and partners such as the Community Centre, schools, etc. to identify how programming for youth and seniors can be	Committee currently not operating. Town commitment to bike rodeo continues.
expanded.	Community dialogue needed here.
Continue to invest in parks and trails.	
Continue the tree removal, replacement, and planting policy, especially to maintain tree lined streets.	Federal funds resulted in more planting in 2023 (\$16,000).
	Donations for trees (2020-22) \$7600; (2023) \$2200
Continue to follow the Green Space Master Plan, maximizing park features.	
Approve a shared use concept for available post- expansion greenspace with the Bomber Command Museum.	Dialogue initiated in 2024. CAO: an information page on the Town website, indicating existing commitments might be a very good idea given how much time has passed since the ground lease.

STRATEGIC PRIORITY: Planning and Development - To ensure that the character of the Town of Nanton is preserved while facilitating appropriate growth resulting in the Town's sustainability.

Actions	Status				
To encourage the efficient planning of residential, co institutional development that enhances the quality o					
Review the Land Use Bylaws, ensuring ease of understanding. Review land inventory and investigate servicing of industrial land (new cost estimates). Investigate options for increasing the inventory of [serviced commercial and industrial] land.	Completed. Industrial lands road project estimate: engineer engaged. Highway 2 Northbound areas have had their potential greatly enhanced since 2022.				
Identify growth in the Town (residential, small business, industrial, etc.) with a view to setting appropriate growth targets in planning.	Council should meet to discuss further investigations. Clarification required in terms of what the definitions of growth are: business starts; assessment; employment increase, etc.				
Work on an Intermunicipal Development Plan.	IMDP initiation deferred for this term.				
Complete the Westview Area Structure Plan.	Completed in 2022.				
New: Nanon Northwest Area Structure Plan	To be initiated in 2025.				
Develop shovel ready projects [for land development] to leverage funding as it becomes available.	Consulting engineers working on industric road plan and costs; phases of Westview a NW sewer collector.				
To maintain a balance of residential, commercial, ind development to facilitate the fiscal sustainability of the Develop a plan to attract appropriate type of developer, whose plans align with the area structure plan for the Westview Residential. Develop a plan to market the 20 serviced lots to new,					
To ensure diversity of housing choices in Town. Review and revise as appropriate Land Use Bylaws to	demand. Completed (2024).				

STRATEGIC PRIORITY: Operations - To ensure the Town of Nanton has quality infrastructure to support and sustain its growth.

Actions	Status
To support the Town through the effective planning an infrastructure and assets, including waste water and ro	
Follow Capital Projects Plan to ensure balance of financial resources and scheduled projects to meet residential needs. ALL PRIORITIES TABLES (HIGH, MEDIUM AND LOW)	Ongoing, LONG TERM work shared across departments and Council. Water main looping project was on the MPE infrastructure priority list and was executed in 2022. Water leak detection has changed operational priorities somewhat. 29th Avenue is now a priority (and high cost centre) whether we like it or not. WTP aeration - complete 2024 WWTP dewatering - 2025 Regional water - application approved
Expand water and sewer capability on highway commercial land using federal funds available. Update the Offsite Levy Bylaw (for infrastructure costs generated by growth). Execute smaller capital projects where needed and affordable (e.g. Highway 2 and 26th Avenue Intersection Improvements if eligible for a STIP grant from the Province).	2022 works complete Complete 2024. Annually revised and adopted Capital Plan (Council, Operations and Administration). • More work with consulting engineer required on a prospective STIP proposal of proportionate scale.
Continue paving repairs and road maintenance - report annually. Continue Preventative Maintenance Planning - report annually.	Annual reporting. PW hoping to have a consulting engineer recommend priorities for road resurfacing this year if there is sufficient budget.
Consideration of an air burner option for yard and branch disposal Make prioritized funding and borrowing decisions in the event of senior government funding not materializing.	Was declined by Council in 2023. Ongoing, LONG TERM work shared across departments and Council.
To works towards broader satisfaction concerning the	Town's water quality. Information page established online.
Coordinate a Town Hall about the quality of the Town's water, changing perceptions about the quality of the water and providing residents with solutions to improve satisfaction with the water. This includes utilizing our engineers and operators for key messaging; summary of solutions that have been as well as could not be utilized; and experience from staff.	Some kind of open house will likely occur in 2025 on the pipeline project, but unwise to proceed without firm certainty around objectives and approach.

Continue to improve operational and maintenance	Reporting requirement JHS Committee aspect as well as asset
practices - report changes.	management.

STRATEGIC PRIORITY: Emergency Services - To ensure that an appropriate level of public emergency services and other services are provided to meet the needs of residents.

Actions	Status
To advocate for an appropriate level of public emerge	ency services and other services
are provided to meet the needs of residents.	
Pursue urgent care attached to Medical Clinic through lobbying	Ongoing advocacy
Update the Emergency Management Plan for specific situations and needs (e.g. Emergency Social Services, drought preparedness).	Good progress being made by DEM.
Investigate whether safety and emergency management need to be staffed in the medium term.	Not at present (2024)
Establish an enhanced volunteer Fire Chief and Deputy Fire Chief approach to management of the Nanton Fire Department capacities and operations, while ensuring that leadership have budgeted independent annual access to professional advisory services where needed.	Revised action completed June 2024.

Overall conclusion

The Town has made good headway on strategic priorities this term. Implementation of larger capital projects always take longer than we would like, but we should have substantial confidence that we are getting there.

There is some risk of multiple projects testing town capacities in the next couple of years – this and the next Council should be aware of project load consequences if agreements are reached or grants secured.

TOWN OF NANTON

Financial Statements
Year Ended December 31, 2024



Town of Nanton

1907 21 Avenue, PO Box 609, Nanton, Alberta T0L 1R0 P 403.646.2029 F 403.646.2653 nanton.ca

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Town of Nanton's management is responsible for the preparation, accuracy, objectivity, and integrity of the accompanying consolidated financial statements and the notes thereto. Management believes that the consolidated financial statements present fairly the Town's financial position as at December 31, 2024 and the results of its operations for the year then ended.

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards. The consolidated financial statements include certain amounts based on estimates and judgments. Such amounts have been determined on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly in all material respects.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, management has designed and maintains a system of internal controls to produce reliable information to meet reporting requirements. The system is designed to provide management with reasonable assurance that transactions are properly authorized, reliable financial records are maintained, and assets are properly accounted for and safeguarded.

The Town Council is responsible for overseeing management in the performance of its reporting responsibilities, and for approving the consolidated financial statements. Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. Council is also responsible for recommending the appointment of the Town's external auditors.

The consolidated financial statements have been audited by the independent firm of JDP Wasserman LLP. Their report to the Members of Council of the Town of Nanton, stating the scope of their examination and opinion on the financial statements, follow.

Clayton Gillespie, Corporate Service Manager

April 7, 2025



INDEPENDENT AUDITOR'S REPORT

To the Councils of Town of Nanton

Opinion

We have audited the consolidated financial statements of the Town of Nanton and its controlled entities (the Town), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statement of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Town as at December 31, 2024, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Town in accordance with ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.



Independent Auditor's Report to the Councils of Town of Nanton (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

JDP Wasserman LLP

Chartered Professional Accountants

GDP Wasserman LLP.

Wetaskiwin, Alberta

April 7, 2025

TOWN OF NANTON Consolidated Statement of Financial Position As at December 31, 2024

	-	2024		2023
FINANCIAL ASSETS				
Cash and cash equivalents (Note 2)	\$	6,585,518	\$	5,252,876
Taxes and grants in place of taxes (Note 3)		144,891		162,925
Trade and other receivables (Note 3)		415,850		323,917
Due from other governments (Note 4)		477,705		94,699
Land held for resale		230,859		240,401
Investments (Note 5)	_	2,014,539		1,948,771
	-	9,869,362		8,023,589
FINANCIAL LIABILITIES				
Accounts payable and accrued liabilities (Note 6)		418,966		649,128
Deposit liabilities (Note 7)		155,876		143,841
Deferred revenue (Note 8)		1,399,709		257,528
Long-term debt (Note 9)		678,969		711,464
Asset retirement obligation (Note 22)		476,510		456,224
		3,130,030	-	2,218,185
NET FINANCIAL ASSETS	_	6,739,332		5,805,404
NON-FINANCIAL ASSETS				
Prepaid expenses		117,082		120,911
Tangible capital assets (Schedule 1)		38,340,892		37,855,568
		38,457,974		37,976,479
ACCUMULATED SURPLUS (Note 11)	\$_	45,197,306	\$	43,781,883

CONTINGENCIES AND COMMITMENTS (Note 18)

APPROVED BY COUNCIL:

The accompanying notes form an integral part of these consolidated financial statements

TOWN OF NANTON Consolidated Statement of Operations and Accumulated Surplus For the Year Ended December 31, 2024

		2024 Budget	2024 (Actual)		2023 (Actual)	
REVENUES						
Net municipal property taxes (Schedule 2)	\$	3,119,045	\$	3,121,966	\$	3,027,093
User fees and sales of goods	•	1,580,941	•	2,384,507	•	1,689,293
Penalties and costs on taxes		51,700		41,918		45,633
Franchise and concession contracts (Note 12)		340,000		356,467		332,835
Licenses and permits		60,350		76,740		68,566
Other revenues		9,000		57,699		37,022
Investment income		95,000		354,289		346,521
Rentals		169,242		194,493		167,005
Fines		35,000		57,525		32,374
Government transfers for operating (Schedule 3)		206,346		240,932		313,922
		5,666,624		6,886,536		6,060,264
EXPENSES (Schedule 6)						
Legislative		136,375		128,249		139,478
General administration		803,722		912,950		880,138
Fire		219,273		215,215		250,803
Municipal enforcement and disaster		123,809		141,800		105,659
Common services		393,458		452,200		437,302
Roads, streets, walks, lighting		478,987		823,311		733,595
Water supply and distribution		673,568		985,242		994,310
Waste water treatment and disposal		946,497		1,322,624		1,210,990
Waste management		80,500		82,846		74,397
Recycling		106,907		174,601		102,101
Family and community support services		84,521		83,648		81,035
Cemetery		28,198		9,307		12,999
Land use, planning, zoning and development		158,966		236,833		287,846
Parks and recreation		937,790		1,185,603		1,205,695
Economic development and marketing		58,390		74,771		53,533
Culture Public health		78,836		76,982 13,050		79,248 29,112
Fublic fiealtif	_	<u>-</u>		13,030		29,112
		5,309,797		6,919,232		6,678,241
ANNUAL SURPLUS (DEFICIT) BEFORE OTHER	_	356,827		(32,696)		(617,977)
OTHER ITEMS						
Government transfers for capital (Schedule 3)		_		1,457,143		1,430,743
Loss on disposal of tangible capital assets		<u>-</u>		(9,024)		-
		-		1,448,119		1,430,743
ANNUAL SURPLUS		356,827		1,415,423		812,766
ACCUMULATED SURPLUS - TO BEGIN YEAR		43,781,883		43,781,883		42,969,117
ACCUMULATED SURPLUS - END OF YEAR	\$	44,138,710	\$	45,197,306	\$	43,781,883

TOWN OF NANTON Consolidated Statement of Changes in Net Financial Assets For the Year Ended December 31, 2024

		2024 Budget	2024 (Actual)	2023 (Actual)		
Annual Surplus	\$	356,827	\$ 1,415,423	\$	812,766	
Acquisition of tangible capital assets		-	(2,044,375)		(1,998,350)	
Amortization of tangible capital assets		-	1,448,352		1,443,099	
Proceeds on disposal of tangible capital assets		-	101,675		-	
Loss (gain) on disposal of tangible capital assets		-	9,024		-	
Use (acquisition) of prepaid expenses		-	3,829		355	
		-	(481,495)		(554,896)	
Increase in net financial assets		356,827	933,928		257,870	
Net financial assets - beginning of year	_	5,805,404	5,805,404		5,547,534	
Net financial assets - end of year	\$	6,162,231	\$ 6,739,332	\$	5,805,404	

TOWN OF NANTON Consolidated Statement of Cash Flows For the Year Ended December 31, 2024

	2024	2023
OPERATING TRANSACTIONS Annual surplus	\$ 1,415,423	\$ 812,766
Item not affecting cash and cash equivalents: Amortization of tangible capital assets Loss on disposal of tangible capital assets Accretion	1,448,352 9,024 20,286	1,443,099 - 19,420
	2,893,085	2,275,285
Changes in non-cash working capital: Prepaid expenses Taxes and grants in place of taxes Trade and other receivables Accounts payable and accrued liabilities Deferred revenue Deposit liabilities Land held for resale Due from other governments	3,830 18,034 (91,934) (230,162) 1,142,181 12,035 9,542 (383,006)	284,314 33,325 11,348 38,273 204,507
Cash flow from operating transactions	480,520 3,373,605	512,948 2,788,233
CAPITAL TRANSACTIONS Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets Purchase of investments Proceeds on redemption of investments	(2,044,375) 101,675 (719,631) 653,863	(1,998,350)
Cash flow used by capital transactions	(2,008,468)	(3,069,265)
FINANCING TRANSACTIONS Repayment of long-term debt	(32,495)	(31,505)
Cash flow used by financing transactions	(32,495)	(31,505)
CHANGE IN CASH AND CASH EQUIVALENTS	1,332,642	(312,537)
Cash and cash equivalents - beginning of year	5,252,876	5,565,413
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 6,585,518	\$ 5,252,876

TOWN OF NANTON Schedule of Tangible Capital Assets For the Year Ended December 31, 2024

(Schedule 1)

		Land				Machinery and			
	Land	Improvement	s Buildings	Transportation	Environmental	Equipment	Vehicles	2024	2023
Cost:									
Balance, beginning of year	\$ 892,440	\$ 471,19	6 \$ 8,481,708	\$ 11,362,218	\$ 37,291,135	\$ 4,253,661	\$ 1,658,048	\$ 64,410,406	\$ 62,440,064
Acquisition of tangible capital assets	-	32,05	5 76,420	109,958	1,475,158	309,660	41,124	2,044,375	1,998,350
Disposals and transfers		-	-	-	-	(378,919)	(42,500)	(421,419)	(27,939)
Balance, end of year	892,440	503,25	1 8,558,128	11,472,176	38,766,293	4,184,402	1,656,672	66,033,362	64,410,475
Accumulated Amortization									
Balance, beginning of year	-	340,49	2 3,764,681	7,403,237	11,044,189	2,582,227	1,420,082	26,554,908	25,139,747
Add: Amortization	-	43,41	3 163,743	306,939	703,370	187,322	43,565	1,448,352	1,443,099
Less: Accumulated amortization on disposals		-	-	-	-	(300,166)	(10,625)	(310,791)	(27,939)
Balance, end of year		383,90	5 3,928,424	7,710,176	11,747,559	2,469,383	1,453,022	27,692,469	26,554,907
Net book value of tangible capital assets	\$ 892,440	\$ 119,34	6 \$ 4,629,704	\$ 3,762,000	\$ 27,018,734	\$ 1,715,019	\$ 203,650	\$ 38,340,892	\$ 37,855,568
2023 Net book value of tangible capital assets	\$ 892,440	\$ 130,70	4 \$ 4,717,027	\$ 3,958,981	\$ 26,247,016	\$ 1,671,434	\$ 237,966	\$ 37,855,568	

TOWN OF NANTON
Schedule of Property Taxes
For the Year Ended December 31, 2024

(Schedule 2)

	2024 Budget	2024 (Actual)	2023 (Actual)
TAXATION Real property taxes	\$ 4,292,201	\$ 4,229,145	\$ 4,054,022
Linear property tax Government grants in place of property tax	331	64,420 258	65,019 128
Local improvement taxes	 - 6,666	6,567	6,666
	 4,299,198	4,300,390	4,125,835
REQUISITIONS			
Alberta School Foundation Fund	918,614	918,614	844,551
Mountain View Seniors Housing	127,352	127,352	129,607
Alberta Policing	134,187 -	132,458 -	124,584 -
	 1,180,153	1,178,424	1,098,742
NET MUNICIPAL PROPERTY TAXES	\$ 3,119,045	\$ 3,121,966	\$ 3,027,093

TOWN OF NANTON Schedule of Government Transfers For the Year Ended December 31, 2024

(Schedule 3)

	2024 Budget	2024 (Actual)	2023 (Actual)
TRANSFERS FOR OPERATING Provincial government Local government Federal government	\$ 116,346 90,000 -	\$ 133,632 107,300 -	\$ 168,838 102,300 42,784
	 206,346	240,932	313,922
TRANSFERS FOR CAPITAL Provincial government Federal government	 <u>-</u> -	1,196,801 260,342 1,457,143	1,125,989 304,754 1,430,743
TOTAL GOVERNMENT TRANSFERS	\$ 206,346	\$ 1,698,075	\$ 1,744,665

	Gene	ral	Protective	T	ransportation	Environm	ental	Comm	nunity	Planning	and	Recre	ation and		
	governr	ment	services		services	service	es	serv	ices	developr	nent	CI	ulture	202	24
REVENUES															
Net municipal taxes	\$ 3,	121,966	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 3,12	21,966
User fees and sales of goods		6,815	4	50	28,269	1,536	5,064	18	8,973	766	,942		26,994	2,38	84,507
Penalties and costs on taxes		36,995	-		-	4	1,923		-		-		-	4	41,918
Franchise and concession contracts		356,467	-		-		-		-		-		-	35	56,467
Licenses and permits		-	9,28	30	-		-		-	67	,460		-	7	76,740
Other revenues		44,682	1,6	50	4,607		-		125	2	,984		3,651	į	57,699
Investment income		354,289	-		-		-		-		-		-	35	54,289
Rentals		-	41,14	13	-		-		-	11	,420		141,930	19	94,493
Fines		-	57,52	25	-		-		-		-		-		57,525
Government transfers for operating		5,113	9,00	00	-	56	5,172	64	4,347	5	,000		101,300	24	40,932
	3,	926,327	119,04	18	32,876	1,597	7,159	83	3,445	853	,806		273,875	6,88	86,536
EXPENSES															
Contracted and general services		260,394	80,4	13	279,646	940),487	1	1,717	178	,677		244,826	1,99	96,190
Materials, goods and utilities		76,374	56,4	13	297,031	427	7,318	4	4,081	4	,505		210,668	1,07	76,390
Provisions for allowances		3,555	2,04	l 5	2,185	1	1,007		1,853		-		9,641	2	20,286
Salaries, wages and benefits		665,850	168,30)3	324,831	452	2,076	(6,731	80	,672		457,237	2,15	55,700
Transfers to local boards and agencies		-	-		-		-	76	6,683		-		49,000	12	25,683
Transfer to individuals and organizations		21,880	-		-		-		-	47	,750		800	7	70,430
Bank charges and short-term interest		6,178	-		-		-		-		_		-		6,178
Interest on long-term debt		-	-		-	20	0,023		-		-		-	2	20,023
Amortization of TCA		6,968	49,8	11	371,818	724	1,402	4	4,940		-		290,413	1,44	48,352
	1,	041,199	357,0°	5	1,275,511	2,565	5,313	106	6,005	311	,604		1,262,585	6,91	19,232
OTHER ITEMS														·	
Government transfers for capital		-	10,94	13	99,015	1,050),277		-		-		296,908	1,45	57,143
Loss on disposal of tangible capital assets		(9,024)	-		-		-		-		-		-	(9,024)
ANNUAL SURPLUS (DEFFICIT)	\$ 2,	876,104	\$ (227,02	4) \$	(1,143,620)	\$ 82	2,123	\$ (22	,560)	\$ 542	,202	\$	(691,802)	\$ 1,41	15,423

TOWN OF NANTON
Schedule of Segmented Disclosure
For the Year Ended December 31, 2023

(Schedule 5)

	General	Protective	Transportation	Environmental	Community	Planning and	Recreation and	
	government	services	services	services	services	development	culture	2023
REVENUES								
Net municipal taxes	\$ 3,027,09	3 \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,027,093
User fees and sales of goods	6,80	0 300	27,373	1,454,935	9,946	157,805	32,134	1,689,293
Penalties and costs on taxes	40,59	4 -	-	5,039	-	-	-	45,633
Franchise and concession contracts	332,83	5 -	-	-	-	-	-	332,835
Licenses and permits	-	9,210	-	-	-	59,356	-	68,566
Other revenues	33,79	2 14	2,000	-	117	686	413	37,022
Investment income	346,52	1 -	-	-	-	-	-	346,521
Rentals	-	39,945	254	-	-	4,797	122,009	167,005
Fines	-	32,374	-	-	-	-	-	32,374
Government transfers for operating	10,00	9,000	42,784	75,425	63,686	-	113,027	313,922
	3,797,63	5 90,843	72,411	1,535,399	73,749	222,644	267,583	6,060,264
EXPENSES								
Contracted and general services	262,84	0 94,844	215,516	801,655	30,943	246,841	288,170	1,940,809
Materials, goods and utilities	30,01	8 44,662	282,734	441,433	2,415	4,910	206,379	1,012,551
Provisions for allowances	3,40	8 1,960	2,088	967	1,777	-	9,219	19,419
Salaries, wages and benefits	672,43	0 146,412	318,363	396,280	7,436	86,528	449,956	2,077,405
Transfers to local boards and agencies	-	-	-	-	75,858	-	48,500	124,358
Transfer to individuals and organizations	28,32	9 -	-	-	-	3,100	-	31,429
Bank charges and short-term interest	9,03	5 -	-	-	-	-	-	9,035
Interest on long-term debt	-	-	-	20,136	-	-	-	20,136
Amortization of TCA	13,55	68,584	352,196	721,327	4,717	-	282,719	1,443,099
	1,019,61	6 356,462	1,170,897	2,381,798	123,146	341,379	1,284,943	6,678,241
OTHER ITEMS								
Government transfers for capital	20,63	9 30,900	103,796	860,346	13,640	-	401,422	1,430,743
ANNUAL SURPLUS (DEFFICIT)	\$ 2,798,65	8 \$(234,719)	\$ (994,690)	\$ 13,947	\$ (35,757)	\$ (118,735)	\$ (615,938)	\$ 812,766

TOWN OF NANTON Schedule of Expenses by Object For the Year Ended December 31, 2024

(Schedule 6)

	2024 Budget	2024 (Actual)	2023 (Actual)
Contracted and general services Materials, goods and utilities Provision for allowances Salaries, wages and benefits Transfers to local boards and agencies Transfers to individuals and organizations Bank charges and short-term interest Interest on long-term debt Amortization of tangible capital assets	\$ 1,844,168 1,059,279 - 2,210,305 125,183 45,800 5,000 20,062 -	\$ 1,996,190 1,076,390 20,286 2,155,700 125,683 70,430 6,178 20,023 1,448,352	\$ 1,940,809 1,012,551 19,419 2,077,405 124,358 31,429 9,035 20,136 1,443,099
	\$ 5,309,797	\$ 6,919,232	\$ 6,678,241

TOWN OF NANTON Schedule of Equity in Tangible Capital Assets For the Year Ended December 31, 2024

(Schedule 7)

	2024	2023
BALANCE, BEGINNING OF YEAR	\$ 37,104,496	\$ 36,552,163
Purchase of tangible capital assets	2,044,375	1,998,350
Net book value of tangible capital assets disposed of	(110,699)	-
Amortization of tangible capital assets	(1,448,352)	(1,443,099)
Repayment of long-term debt	17,079	16,501
Asset retirement obligation accretion expense	(20,286)	(19,419)
BALANCE, END OF YEAR	\$ 37,586,613	\$ 37,104,496
Equity in tangible capital assets is comprised of:		
Net book value of tangible capital assets (Schedule 1)	\$ 38,340,892	\$ 37,855,568
Capital long-term debt (Note 8)	(277,769)	(294,848)
Asset retirement obligations (Note 23)	(476,510)	(456,224)
	\$ 37,586,613	\$ 37,104,496

1. ACCOUNTING POLICIES

The consolidated financial statements of the Town of Nanton (the 'Town") are the representations of management prepared In accordance with generally accepted accounting principals for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Town of Nanton are as follows:

(a) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenses, cash flows, changes in accumulated surplus and change in financial position of the reporting entity. The entity is comprised of all the organizations that are owned or controlled by the Town and are, therefore, accountable to Town Council for the administration of their financial affairs and resources. They include the following:

Nanton Fire Department
Nanton Family & Community Support Services
Thelma Fanning Memorial Library
Nanton Health Centre Management Committee (NHCMC) • 1/3 Joint Venture (note 16)

The schedule of property taxes also includes requisitions that are not part of the reporting entity.

The consolidated financial statements exclude trust assets that are administered for the benefit of external parties.

(b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. User fee revenues are recognized as services are provided. Franchise, and concession revenues are recognized monthly based on the term of the agreement as earned. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

1. ACCOUNTING POLICIES (continued)

(c) Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. Where measurement uncertainty exists, the consolidated financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

The Town has used estimates to determine accrued liabilities, tangible capital asset useful lives, asset retirement obligations, and provisions made for allowances for amounts receivable or any provision for impairment.

(d) Cash and Cash Equivalents

Cash and cash equivalents include cash and investments that are readily convertible to known amounts of cash and that are subject to an Insignificant risk of change In value. These short-term Investments generally have a maturity of three months or less at acquisition, or are redeemable, and are held for the purpose of meeting short-term cash commitments rather than for Investing.

(e) Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written-down to recognize the loss. Gains on principal protected notes are recognized as income when sold.

(f) Land Held for Resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under the respective function.

(g) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus (deficit), provides the Consolidated Statement of Changes in Net Financial Assets for the year (page 7).

1. ACCOUNTING POLICIES (continued)

(h) Inventories

Inventories of materials and supplies for consumption are recorded at the lower of cost or net realizable value with cost determined using the average cost method.

Inventories consisting of land and improvements not currently available for resale are recorded as non-financial assets.

(i) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized as revenue in the consolidated financial statements when the transfer Is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue Is recognized In the statement of operations as the stipulation liabilities are settled.

1. ACCOUNTING POLICIES (continued)

(j) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

Land improvements Buildings	10 - 20 years 15 - 50 years
Engineered structures:	
Water system	45 - 75 years
Wastewater system	40 - 75 years
Roads	15 - 30 years
Machinery and equipment	3 - 30 years
Vehicles	10 years

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue. Tangible capital assets received or purchased as part of a restructuring transaction are recorded at carrying value at the date of receipt and also are recorded as revenue.

Tangible capital assets under construction are not amortized until the asset is substantially complete and available for productive use. Those tangible capital assets not meeting this criteria are categorized as work-in-progress as of year-end.

Works of art for display are not recorded as tangible capital assets but are disclosed.

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and are also recorded as revenue.

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(k) Contaminated Sites

Contaminated sites are defined as a result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. A liability for remediation on contaminated sites is recognized, net of any recoveries, when an environmental standard exists, contamination exceeds the environmental standard, the Town is directly responsible for or accepts responsibility for the liability, future economic benefits will be given up, and a reasonable estimate of the liability can be made.

1. ACCOUNTING POLICIES (continued)

(I) Asset Retirment Obligations

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible capital asset at the consolidated financial statement date when:

- a) there is a legal obligation for the Town to incur retirement costs,
- b) the past transaction or event giving rise to the liability has occurred,
- c) it is expected that future economic benefits will be given up, and
- d) a reasonable estimate of the amount can be made.

The best estimate of the liability Includes all costs directly attributable to asset retirement activities, based on Information available at year-end. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods. When a liability for an asset retirement obligation Is Initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset. The asset retirement cost Is amortized over the useful life of the related asset. Asset retirement obligations which are Incurred Incrementally with use of the asset are recognized in the period Incurred with a corresponding asset retirement cost expensed In the period. At each financial reporting date, the Town reviews the carrying amount of the liability.

The Town recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset. The Town continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

1. ACCOUNTING POLICIES (continued)

(m) Tax Revenue

Property taxes are recognized as revenue in the year they are levied.

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectable from property owners for work performed by the Town and are recognized as revenue in the year in which the local improvement project is completed.

(n) Other Revenue

Sales and user charges are recognized as revenue as goods are transferred or services are rendered.

Contributed assets are recognized as revenue at fair market value of the assets at the date of receipt.

Investment income is reported as revenue in the period earned. When required by the funding government or related Act, investment income earned on deferred revenue is added to the investment and forms part of the deferred revenue balance.

(o) Requisition Over-levies and Under-levies

Requisition over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. If the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue. Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(p) New Accounting Standards Adopted in the Year

Effective for fiscal years beginning on or after April 1, 2023, PS3400 Revenue provides guidance on how to account for and report revenue, and specifically, it addresses revenue arising from exchange transactions and unilateral transactions.

Effective for fiscal years beginning on or after April 1, 2023, PSG-8 This new guideline allows for recognition of intangibles purchased through an exchange transaction.

Effective for fiscal years beginning on or after April 1, 2023, PS3160 establishes standards on how to account for public private partnership arrangements.

(q) Excess Collections and Under-levies

Excess collections arise from the difference between the actual levy made to cover each requisition and the actual amount requisitioned. If the actual levy exceeds the requisition, the excess collection is accrued as a liability and as a reduction in property tax revenue. Requisition tax rates in the subsequent year are adjusted for any excess collections.

1. ACCOUNTING POLICIES (continued)

(r) Financial Instruments

Cash and equity Instruments quoted In an active market are measured at fair value. Accounts receivable, accounts payable, and long-term debt are measured at cost or amortized cost. The carrying amount of each of these financial Instruments is presented on the statement of financial position.

Unrealized gains and losses from changes In the fair value of financial Instruments are recognized In the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported In the statement of operations.

When investment Income and realized and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the Investment Income and fair value changes are recognized as revenue In the period In which the resources are used for the purpose specified.

For financial Instruments measured using amortized cost, the effective interest rate method is used to determine Interest revenue or expense.

All financial assets are tested annually for Impairment. When financial assets are Impaired, Impairment losses are recorded In the statement of operations.

Transaction costs are added to the carrying value for financial Instruments measured using cost or amortized cost. Transaction costs are expensed for financial Instruments measured at fair value

Investments In derivatives and equity Instruments quoted in an active market are carried at fair value with transactions costs expensed upon initial recognition. Unrealized changes In fair value are recognized In the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations. Investments In Interest bearing securities are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective Investments. When there has been a loss In value that Is other than a temporary decline, the respective Investment is written down to recognize the loss.

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2. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist primarily of commercial paper and deposits with an original maturity date of purchase of twelve months or less. Because of the short term maturity of these investments, their carrying amount approximates fair value.

	 2024	2023
Cash	\$ 6,254,551	\$ 4,791,103
Investments savings	128,400	307,486
Temporary investments	 202,567	154,287
	\$ 6,585,518	\$ 5,252,876

Included in cash are savings accounts which bear interest between 1.55% and 5.45%.

The Town has a line of credit for operation purposes with ATB for up to \$250,000 with interest payable at 6.45%. As at December 31, 2024 the balance owing on this facility is \$NIL (2023 - \$NIL).

Included in cash is \$1,399,709 (2023 - \$257,525) externally restricted funds for operations and other capital projects as outlined in note 8.

Included in cash Is \$4,890,573 (2023 - \$4,075,441) in internally restricted funds related to reserves. (note 11)

RECEIVABLES	 2024	2023
Current taxes and grants in place of taxes	\$ 92,453	\$ 119,191
Arrears taxes	 52,438	43,734
	 144,891	162,925
Liene - Li		044.040
Utilities receivable	273,966	244,642
Loan receivable	41,500	-
Accrued receivables	59,273	46,724
Other receivables	 41,111	32,551
	415,850	323,917

The Town follows the methods of recovering taxes in arrears as prescribed in section 411 of the Municipal Government Act, which Includes the right of the Town to offer up for sale at a public auction those properties with taxes in arrears.

Under a sales agreement dated September 11, 2024, the Town sold equipment to the Stavely and District Ag Society, for the purchase price of \$47,500. The loan is repayable in monthly payments of \$1,500 until April 2027, and is included in "other receivables".

4.	DUE FROM OTHER GOVERNMENTS			
			2024	2023
	Due from provincial government GST receivable	\$ 	442,969 34,736	\$ 38,505 56,194
		<u>\$</u>	477,705	\$ 94,699
5.	INVESTMENTS			
			2024	2023
	Investment shares	\$	100	\$ 96

\$ 2,014,539 \$ 1,948,771

The investments with Scotia Wealth includes bonds with an effective Interest rate between 2.98% and 4.34%, maturing between 2025 and 2045.

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Bonds - Scotia Wealth Management (amortized cost)

Principle Protected Notes - Scotia Wealth Management (cost)

Bonds - Nesbitt Burns (amortized cost)

Included in accounts payable and accrued liabilities are employee benefit obligations (accrued wages and vacation) of \$70,669 (2023 - \$109,173). Employees have either earned the benefits or are entitled to these within the next budgetary year.

7. DEPOSIT LIABILITIES

	 2024	2023
Development security Open permits Damage deposits	\$ 124,113 26,508 1,235	\$ 100,985 34,171 1,235
Deposits on land sales	500	4,850
Other	 3,520	2,600
	\$ 155,876	\$ 143,841

199,099

250,000

1,499,576

1,454,439

560,000

8. DEFERRED REVENUE

Deferred revenue represents unspent externally restricted funds that are related to expenses that will be incurred in a future period.

	2024			2023		
Municipal Sustainability Initiative - Capital	\$	851,176	\$	67,750		
Municipal Sustainability Initiative - Operating		-		12,173		
Canada Community Building Fund		16,050		157,846		
Alberta Municipal Water & Wastewater Program		505,980		-		
Nanton Physician Recruitment		17,718		19,461		
Other		8,785		298		
	\$	1,399,709	\$	257,528		

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9.	LONG-TERM DEBT	 2024	2023
	Alberta Capital Finance Authority debenture repayable in semiannual installments of \$5,502 including interest at 4.252% maturing June 2030.	\$ 53,468	\$ 61,928
	Alberta Capital Finance Authority debenture repayable in semiannual installments of \$20,776 including interest at 2.722% maturing June 2044.	 625,501	649,536
		\$ 678,969	\$ 711,464

Principal and interest payments are due as follows:

	<u>I</u>	<u>Principal</u>		<u>Principal</u> <u>Interest</u>				<u>Total</u>		
2025 2026 2027 2028 2029 Thereafter	\$	33,517 34,573 35,664 36,791 37,955 500,469	\$	19,040 17,984 16,893 15,766 14,602 107,545	\$	52,557 52,557 52,557 52,557 52,557 608,014				
	\$	678,969	\$	191,830	\$	870,799				

Long term debt related to capital 277,769 (2023 - 294,848). Long term debt related to operational expenditures 401,200 (2023 - 416,616)

10. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by Alberta Regulation 294/2020 for the Town of Nanton be disclosed as follows:

	2024			2023	
Total debt limit Total debt	\$	10,329,804 (678,969)	\$	9,090,396 (711,464)	
Total debt limit remaining	\$	9,650,835	\$	8,378,932	
Service on debt limit Service on debt	\$	1,721,634 (52,557)	\$	1,515,066 (52,557)	
Total service on debt limit remaining	\$	1,669,077	\$	1,462,509	
				(continues)	

TOWN OF NANTON Notes to Financial Statements

Year Ended December 31, 2024

10. DEBT LIMITS (continued)

The debt limit is calculated at 1.5 times revenues of the Town (as defined by Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenues. Incurring debt beyond these limits requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the stability of the Town. Rather, the financial statements must be interpreted as a whole.

11. ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2024		2023		
Unrestricted surplus	\$	705,580	\$ 653,176		
Restricted operating surplus					
General operating		644,888	775,447		
Restricted capital surplus					
Road infrastructure		1,283,252	1,259,361		
Utility Infrastructure - water		329,942	260,695		
Utility Infrastructure - wastewater		442,644	532,748		
Municipal land developments		2,037,131	1,238,789		
Building and land improvements		610,015	584,209		
Arena and multiplex		415,658	386,397		
Machine and equipment - general		398,324	315,375		
Vehicles - fire		385,708	382,079		
Building and land improvements - public realm		177,997	131,193		
Developer contribution		1,674	1,674		
Community sustainability		20,000	20,000		
NHCMC (note 16)		157,880	136,244		
,		6,260,225	5,248,764		
Equity in tangible capital assets (Schedule 7)	_	37,586,613	37,104,496		
	\$	45,197,306	\$ 43,781,883		

Restricted reserves are funded by \$2,014,540 in investments (2023 - \$1,948770) and \$4,890,573 in cash (2023 - \$4,075,441)

12. FRANCHISE AND CONCESSION CONTRACTS

Disclosure of franchise fees under each utility franchise agreement entered into by the Town as required by Alberta Regulation 313/2000 is as follows:

	 2024 Budget	2024 (Actual)	2023 (Actual)
Fortis Alberta Inc. ATCO Gas	\$ 202,354 154,113	\$ 202,354 154,113	\$ 188,330 144,505
	\$ 356,467	\$ 356,467	\$ 332,835

13. SALARIES AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for Town officials, the Town Chief Administrative Officer and designated officers are required by Alberta Regulation 313/2000 is as follows:

	 Salary (i)	E	Benefits (ii)	2024	2023
Handley, J (Mayor)	\$ 17,058	\$	2,082	\$ 19,140	\$ 18,940
Councillors					
Mitchell, D	12,004		581	12,585	12,585
Czop, V	12,004		1,675	13,679	12,239
Dozeman, J	12,004		581	12,585	13,065
Miller, R	12,004		275	12,279	12,554
Sorenson, K	12,004		581	12,585	13,065
Todd, K	8,722		1,570	10,292	7,292
Chief Administrative Officer	134,634		26,158	160,792	157,374
Designated Officers (3 positions)	231,369		54,541	285,910	268,239
	\$ 451,803	\$	88,044	\$ 539,847	\$ 515,353

- (i) Salary includes regular base pay, bonuses, overtime lump sum payments, gross honoraria and any other direct cash remuneration.
- (ii) Employer's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, vision coverage, group life insurance, accidental disability and dismemberment insurance, long and short-term disability plans, professional memberships and tuition.
- (iii) Benefits also include the employer's share of the costs of additional taxable benefits including special leave with pay, financial planning services, retirement planning services, concessionary loans, travel allowances, car allowances and club memberships.

14.	BUDGET FIGURES		2024 (Budget)		2024
			(Budget)		(Actual)
	Annual surplus (deficit)	\$	356,827	\$	1,415,423
	Amortization of tangible capital assets	Ψ	000,027	Ψ	1,448,352
			(20,400)		
	Repayment of long-term debt		(32,496)		(31,505)
	Acquisition of tangible capital assets	_	-		(1,998,350)
			324,331		833,920
	Transfer to reserves				
	Capital		(375,000)		_
	Operating		(60,000)		(120,000)
	Road infrastructure		-		(168,450)
	Utility infrastructure		(5,000)		(146,960)
	Building and land improvements		-		(63,779)
	Arena multiplex		-		(48,699)
	Machinery and equipment		(35,000)		(138,987)
	Fire equipment		-		(80,801)
	Municipal land developments		-		(822,342)
	Building and land improvements - public realm		-		(46,804)
	Community sustainability		-		(20,000)
	NHCM (note 16)		-		(21,636)
			(475,000)		(1,678,458)
	Transfer from reserves				
	Operating		141,000		250,559
	Arena multiplex		10,000		19,438
	Machinery and equipment		-		56,038
	Road infrastructure		-		144,559
	Utility infrastructure		-		167,818
	Building and land improvements		-		37,973
	Fire equipment		-		77,172
	Municipal land developments		-		24,000
	Community sustainability		-		20,000
			151,000		797,557
	Results of operations	\$	331	\$	(46,981)

The budget data presented in these financial statements is based on the operating and capital budgets approved by Town Council on March 18, 2024. The note above reconciles the approved financial plan to the figures reported in these financial statements.

15. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, investments, accounts receivable, accounts payable and accrued liabilities, and long-term debt. It is management's opinion that the Town is not exposed to significant market or liquidity risk arising from these financial instruments. Unless otherwise noted, the fair values of these financial instruments approximate their carrying values.

The Town is exposed to credit risk with respect to its accounts receivable. Credit risk arises from the possibility that customers, tax and rate-payers may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of customers, tax and rate-payers minimizes the Town's credit risk.

16. NANTON HEALTH CENTRE MANAGEMENT COMMITTEE

The Town of Nanton participates In a Joint Venture with the MD of Willow Creek and the MD of Ranchland in operating the Nanton Health Centre Management Committee and the Nanton Medical Clinic. The three stakeholders share responsibilities for 1/3 of the operating revenues, operating costs and net operating revenues of the Clinic. The Town of Nanton provides management and administrative services as its commitment to the operation. The Joint Venture Is proportionately consolidated with the Town of Nanton's financial statements at year-end on a line by line basis.

The following table presents condensed financial Information for the Nanton Health Centre Management Committee business partnerships:

Financial position		2024	2023
- manoral poortion			
Assets			
Cash	\$	237,809	\$ 174,541
Other assets		236,309	230,753
Trade and other receivables		-	3,438
		474,118	408,732
Liabilities		,	,
Accounts payable		479	-
Accumulated surplus	<u> \$ </u>	473,639	\$ 408,732
Results of operation			
Revenues	\$	96,145	\$ 95,761
Expenses		31,238	79,424
Net Income	\$	64,907	\$ 16,337

17. SEGMENTED INFORMATION

The Town provides a range of services to its citizens. Segmented information has been identified based upon lines of service provided by the Town. Services are provided by departments and their activities are reported by functional area in the body of the financial statements. Certain lines of service that have been separately disclosed in the segments information, along with the services they provide, are as follows:

a) General government:

The mandate of general government includes all taxation, Council and administrative functional activities.

b) Protective services:

The mandate of protective services is to provide for the rescue and protection of people and property within the Town through effective and efficient management and coordination of emergency service systems and resources.

c) Transportation services:

Roads, streets, walks, and lighting services is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, streets, walks, lighting and drainage.

d) Environmental services:

Environmental services is responsible for water supply and distribution services within the Town, as well as wastewater treatment and disposal activities, and waste management and recycling functions.

e) Planning and development:

Planning and development is responsible for the administration of residential, commercial, industrial and agricultural development services within the Town.

f) Recreation and culture:

The parks and recreation department is responsible for operation and maintenance of parks, sports fields, recreation, community and cultural facilities within the Town.

g) Community services:

Community services provides funding for programs that support individuals, families, and communities. Programs and services are delivered through Family and Community Support Services. Other public health services are also included in community services.

For additional information see the Schedules of Segmented Disclosure (Schedule 4 & Schedule 5).

18. CONTINGENCIES AND COMMITMENTS

- i. The Town of Nanton has a five year agreement with Benchmark Assessment Consultants which Is set to expire on June 30, 2025 for assessment serv1ces. The agreement contains the following agreed upon amounts:
 - 2025: \$25/parcel plus GST
- ii. The Town of Nanton has a four year agreement with Campus Energy for electricity services set to expire December 2025.
- iii. The Town of Nanton has a 1 year contract with T&T disposal services for waste and recycling collection services set to expire August 2025. Monthly charges under the contract are \$2,687 for residential waste collection and \$2,742 for residential recycling collection, plus a monthly variable fee of \$2.93 and \$2.99 per household for waste collection and recycling collection.
- iv. The Town is a member of the Alberta Municipal Insurance Exchange (MUNIX). Under the terms of the membership, the Town could become liable for its proportionate share of any claim losses in excess of the funds held by exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

19. LOCAL AUTHORITIES PENSION PLAN

In 2024, twelve employees of the Town participated in the Local Authorities Pension Plan ("LAPP"), which is one of the plans covered by the Alberta Public Sector Pension Plans Act.

Contributions for current and past service are recorded as expenses in the year in which they become due.

The Town is required to make current service contributions to the LAPP of 8.45% (2023 - 8.45%) of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 11.65% (2023 - 12.23%) on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 7.45% (2023 - 7.45%) of pensionable salary up to the year's maximum pensionable salary and 10.65% (2023 - 11.23%) on pensionable salary above this amount.

Total current and past service contributions by the Town to the LAPP in 2024 totalled \$61,039 (2023 - \$NIL). Total current and past service contributions by the employees of the Town to the LAPP in 2024 totalled \$54,330 (2023 - \$NIL).

As at December 31, 2023, the LAPP disclosed an actuarial surplus of \$15.057 billion (2022 - \$12.67 billion). This amount was not specifically allocated to the participating government organizations. The actuarial surplus or deficit is determined by an actuarial funding valuation performed, at a minimum, every three years.

20. REGISTERED PENSION PLAN

Nine employees of the Town of Nanton participate in a private pension plan through Manulife.

The Town of Nanton is required to make current service contributions to the plan of 8.5% (2023 - 8.5%) of pensionable alary. Employees of the Town are required to make current service contributions to the plan of 3.0% (2023 - 3.0%) of pensionable salary. Employees of the Town of Nanton may make voluntary contributions over the required 3.0% if desired.

Employees contributed \$29,968 to the plan for the year (2023 - 24,640). The Town contributed \$62,528 to the plan for the year (2023 - \$58,205) for current service and this expense has been recognized on the statement of operations.

21. COMPARATIVE INFORMATION

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

22. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

These financial statements were approved by Town Council and management on April 7, 2025.

23. CHANGE IN ACCOUNTING POLICY: PS 3280 ASSET RETIREMENT OBLIGATION (ARO)

PS 3280 ARO, a new standard establishes guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government organization. Information presented for comparative purposes is restated unless the necessary financial data is not reasonably determinable.

Effective January 1, 2023 the Town adopted the new accounting standard PS 3280 Asset Retirement Obligations and applied the standard using the modified retroactive approach with restatement of prior year comparative information.

On the effective date of the PS 3280 standard, the Town recognized the following to conform to the new standard:

- asset retirement obligations adjusted for accumulated accretion to the effective date;
- asset retirement cost capitalized as an increase to the carrying amount of the related tangible capital assets in productive use;
- · accumulated amortization on the capital cost; and
- adjustment to the opening balance of the accumulated surplus/deficit.

Amounts are measured using information, assumptions and inflation rates where applicable that are current on the effective date of the standard. The amount recognized as an asset retirement cost is measured as of the date the asset retirement obligation was incurred. Accumulated accretion and amortization are measured for the period from the date the liability would have been recognized had the provisions of this standard been in effect to the date as of which this standard is first applied.

23. CHANGE IN ACCOUNTING POLICY: PS 3280 ASSET RETIREMENT OBLIGATION (ARO) (continued)

	2023 as			ARO		2023
		Reported		djustment		Restated
Statement of Operations						
Expenses	\$	6,658,125	\$	20,116	\$	6,678,241
Excess of revenue over expenditures		832,882		(20,116)		812,766
Accumulated surplus, beginning of the year		43,396,353		(427,236)		42,969,117
Accumulated surplus, end of the year		44,229,235		(447,352)		43,781,883
Statement of Financial Position						
Liability		1,761,958		456,227		2,218,185
Net Financial Assets		6,261,632		(456, 228)		5,805,404
Non-Financial Assets		37,967,603		8,876		37,976,479
Statement of Changes in Net Financial Assets						
Excess of revenue over expenditures		832,882		(20,116)		812,766
Net Financial Assets beginning of the year		5,984,332		(436,798)		5,547,534
Net Financial Assets end of the year	\$	6,261,632	\$	(456,228)	\$	5,805,404