



*TOWN OF NANTON*

**2025 Operating Budget  
With 3-Year Financial Plan**

Approved by Resolution # 80-25/04/21

**Town Of Nanton**  
**2025 Operating Budget**  
**with 3 Year Financial Plan**



**Operational**

**REVENUE**

	2025	2026	2027	2028
Taxes	\$4,573,095	4,712,513	4,856,128	4,916,582
Tfr Payments - ASFF	(\$1,121,681)	(1,138,506)	(1,155,584)	(1,172,918)
Tfr Payments - MCF	(\$137,658)	(138,000)	(139,000)	(140,000)
Tfr Payments - Designated Industrial	(\$334)	(338)	(340)	(345)
<b>Net Municipal Taxes</b>	<b>\$3,313,422</b>	<b>\$3,435,669</b>	<b>\$3,561,204</b>	<b>\$3,603,319</b>
Sales & User Fees	1,641,866	1,675,301	1,709,994	1,744,662
Licenses & Permits	56,250	57,250	58,250	58,500
Fines	48,000	48,000	50,000	50,000
Rentals	182,073	182,898	184,098	185,398
Government transfers	247,346	250,346	191,496	191,496
Investment income	110,000	100,000	95,000	90,000
Penalties & cost	54,205	54,305	55,305	55,500
Franchise & Concession	352,800	355,800	360,900	366,000
Other revenues	9,500	5,500	5,500	6,000
Reserve Funds used for operations	232,200	20,000	20,000	20,000
<b>Total Revenue</b>	<b>6,247,662</b>	<b>6,185,069</b>	<b>6,291,747</b>	<b>6,370,875</b>

**EXPENDITURES**

Legislative	(146,870)	(141,700)	(143,650)	(144,300)
General Administrative	(824,532)	(824,172)	(843,370)	(865,724)
Fire	(196,425)	(192,075)	(195,625)	(200,000)
Municipal Enforcement and Disaster	(139,935)	(145,671)	(148,972)	(152,182)
Common services	(401,501)	(408,126)	(419,934)	(430,579)
Roads	(490,169)	(491,923)	(500,477)	(509,354)
Water	(785,613)	(683,794)	(704,781)	(721,919)
Waste Water	(806,213)	(775,751)	(771,159)	(766,084)
Solid Waste	(83,000)	(84,200)	(85,300)	(86,550)
Recycling	(129,771)	(131,121)	(133,030)	(135,078)
Cemetery	(19,856)	(17,086)	(17,459)	(18,137)
Land - Planning, Zoning and Subdivision	(178,612)	(183,886)	(189,306)	(194,900)
Marketing and Communications	(50,866)	(53,501)	(58,506)	(58,764)
Parks and Recreation	(1,003,188)	(995,275)	(1,020,765)	(1,048,385)
Cultural, FCSS and Public Health	(166,239)	(168,176)	(169,001)	(171,508)
Transfers to other organizations (Provincial Policing)	(129,388)	(130,000)	(132,000)	(134,000)
Interest on long term debt	(33,209)	(45,677)	(43,692)	(41,625)
Debt principal repayment	(42,275)	(52,935)	(54,720)	(56,786)
Transfer to reserves for future purposes	(510,000)	(560,000)	(560,000)	(560,000)
Transfer to reserves for capital purposes	(110,000)	(100,000)	(100,000)	(75,000)
<b>Total Expenditures</b>	<b>(6,247,662)</b>	<b>(6,185,069)</b>	<b>(6,291,747)</b>	<b>(6,370,875)</b>

<b>Net Operating</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**Capital**

Capital Grant Funding (LGFF, CCBF, AMWWP & Other)	3,448,970	1,475,000	1,235,000	1,716,000
Reserve Funds used for Capital	811,272			
Debenture Proceeds for Capital	581,900			
<b>Capital Expenditures</b>	<b>(4,842,142)</b>	<b>(1,475,000)</b>	<b>(1,235,000)</b>	<b>(1,716,000)</b>

<b>Net Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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<b>Balanced Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
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**Town of Nanton**  
**Legislative Budget 2025 w/3 Year Financial Plan**



	2025	2026	2027	2028
<b>Revenue</b>				
Other revenues:				
LEG - Transfer from Reserves	(25,700)	(20,000)	(20,000)	(20,000)
<b>Total Other revenues</b>	<b>(25,700)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Total Revenue</b>	<b>(25,700)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Expense</b>				
Salaries, Wages & Benefits:				
COU - Statutory Deductions	2,800	2,800	2,900	2,900
COUNCIL - Health spending	6,270	6,300	6,400	6,500
COU - Allowance	86,000	86,000	87,000	87,000
COU - Per Diem - Mitchell	750	750	750	750
COU - Per Diem - Handley	1,500	1,500	1,500	1,500
COU - Per Diem - Dozeman	750	750	750	750
COU - Per Diem - Czop	750	750	750	750
COU - Per Diem - Miller	750	750	750	750
COU - Per Diem - Sorenson	750	750	750	750
COU - Per Diem - Todd	750	750	750	750
<b>Total Salaries, Wages &amp; Benefits</b>	<b>101,070</b>	<b>101,100</b>	<b>102,300</b>	<b>102,400</b>
Contracted & General Services:				
COU - Travel, Subsis, Training	10,000	6,000	6,000	6,500
COU - Trav, Subsis, Training - Mitchell	1,000	1,000	1,000	1,000
COU - Trav, Subsis, Training - Handley	1,500	1,500	1,500	1,500
COU - Trav, Subsis, Training - Dozeman	1,000	1,000	1,000	1,000
COU - Trav, Subsis, Training - Czop	1,000	1,000	1,000	1,000
COU - Trav, Subsis, Training - Miller	1,000	1,000	1,000	1,000
COU - Trav, Subsis, Training - Sorenson	1,000	1,000	1,000	1,000
COU - Trav, Subsis, Training - Todd	1,000	1,000	1,000	1,000
COU - Information Services	2,500	1,000	1,250	1,250
COU- Insurance & Bonds	600	600	600	650
<b>Total Contracted &amp; General Services</b>	<b>20,600</b>	<b>15,100</b>	<b>15,350</b>	<b>15,900</b>
Materials, Goods, Supplies :				
COU - Consumable Foods	2,500	2,500	2,500	2,500
COU- Misc Goods and supplies	4,000	3,000	3,500	3,500
<b>Total Materials, Goods, Supplies</b>	<b>6,500</b>	<b>5,500</b>	<b>6,000</b>	<b>6,000</b>
Tfrs & Grants to Other Organizations:				
COU - Grants to Individulas & Organizations	18,700	20,000	20,000	20,000
<b>Total Tfrs &amp; Grants to Other Organizations</b>	<b>18,700</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Total Expense</b>	<b>146,870</b>	<b>141,700</b>	<b>143,650</b>	<b>144,300</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(121,170)</b>	<b>(121,170)</b>	<b>(123,650)</b>	<b>(124,300)</b>

**Town of Nanton  
Corporate Services Budget 2025 -  
w/3 Year Financial Plan**



**ADMINISTRATION**

**Revenue**

Sales & User Fees	3,750	4,025	4,275	4,275
Penalties, Permits, Fines	1,300	1,400	1,400	1,500
Government transfers	5,000	5,000	5,000	5,000
Other revenues	7,000	3,000	3,000	3,500

<b>Total Revenue</b>	<b>17,050</b>	<b>13,425</b>	<b>13,675</b>	<b>14,275</b>
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**Expense**

Salaries, Wages & Benefits	534,232	548,022	562,170	579,774
Contracted & General Services	257,900	248,300	252,300	256,400
Materials, Goods, Supplies	20,500	15,750	16,400	16,750
Utilities	7,200	7,400	7,500	7,700
Service Charges, Debentures	3,700	3,700	3,800	3,800
Other Expenditures	1,000	1,000	1,200	1,300

<b>Total Expense</b>	<b>824,532</b>	<b>824,172</b>	<b>843,370</b>	<b>865,724</b>
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<b>NET EXCESS (DEFICIT)</b>	<b>(807,482)</b>	<b>(810,747)</b>	<b>(829,695)</b>	<b>(851,449)</b>
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**MARKETING & COMMUNICATIONS**

**Revenue**

Business Licences	27,000	27,000	27,500	27,500
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<b>Total Revenue</b>	<b>27,000</b>	<b>27,000</b>	<b>27,500</b>	<b>27,500</b>
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**Expense**

Contracted & General Services	23,066	25,601	29,507	29,515
Materials, Goods, Supplies	2,500	2,600	2,600	2,750
Utilities	1,300	1,300	1,400	1,500
Tfrs & Grants to Other Groups	24,000	24,000	25,000	25,000

<b>Total Expense</b>	<b>50,866</b>	<b>53,501</b>	<b>58,507</b>	<b>58,765</b>
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<b>NET EXCESS (DEFICIT)</b>	<b>(23,866)</b>	<b>(26,501)</b>	<b>(31,007)</b>	<b>(31,265)</b>
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**FCSS**

**Revenue**

Government transfers	61,346	61,346	61,346	61,346
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<b>Total Revenue</b>	<b>61,346</b>	<b>61,346</b>	<b>61,346</b>	<b>61,346</b>
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**Expense**

Contracted & General Services	3,685	3,900	4,200	4,500
Utilities	3,900	3,950	4,050	4,100
Tfrs & Grants to Other Organizations	76,683	76,683	76,683	76,683

<b>Total Expense</b>	<b>84,268</b>	<b>84,533</b>	<b>84,933</b>	<b>85,283</b>
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<b>NET EXCESS (DEFICIT)</b>	<b>(22,922)</b>	<b>(23,187)</b>	<b>(23,587)</b>	<b>(23,937)</b>
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**LIBRARY**

**Revenue**

**Town of Nanton**  
**Corporate Services Budget 2025 -**  
**w/3 Year Financial Plan**



	2025	2026	2027	EST 2028 1903
<b>Expense</b>				
Contracted & General Services	22,021	23,593	23,793	24,200
Materials, Goods, Supplies	250	250	275	275
Utilities	7,200	7,300	7,500	7,750
Tfrs & Grants to Other Organizations	52,500	52,500	52,500	54,000
<b>Total Expense</b>	<b>81,971</b>	<b>83,643</b>	<b>84,068</b>	<b>86,225</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(81,971)</b>	<b>(83,643)</b>	<b>(84,068)</b>	<b>(86,225)</b>

**MUNICIPAL**

<b>Revenue</b>				
Taxes	4,571,487	4,712,175	4,855,788	4,916,237
Penalties, Permits, Fines	45,500	45,500	46,500	46,500
Rentals, Franchise, Contracts	352,000	355,000	360,000	365,000
Investment income	110,000	100,000	95,000	90,000
Government transfers	(1,259,339)	(1,276,506)	(1,294,584)	(1,312,918)
<b>Total Revenue</b>	<b>3,819,648</b>	<b>3,936,169</b>	<b>4,062,704</b>	<b>4,104,819</b>
<b>Expense</b>				
<b>NET EXCESS (DEFICIT)</b>	<b>3,819,648</b>	<b>3,936,169</b>	<b>4,062,704</b>	<b>4,104,819</b>

**MUNICIPAL ENFORCEMENT**

<b>Revenue</b>				
Penalties, Permits, Fines	53,000	54,000	56,000	56,000
<b>Total Revenue</b>	<b>53,000</b>	<b>54,000</b>	<b>56,000</b>	<b>56,000</b>
<b>Expense</b>				
Salaries, Wages & Benefits	117,525	121,051	123,472	125,942
Contracted & General Services	10,110	10,120	10,600	11,240
Materials, Goods, Supplies	12,300	14,500	14,900	15,000
<b>Total Expense</b>	<b>139,935</b>	<b>145,671</b>	<b>148,972</b>	<b>152,182</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(86,935)</b>	<b>(91,671)</b>	<b>(92,972)</b>	<b>(96,182)</b>

**Town of Nanton**  
**Fire Department Budget 2025**  
**w/3 Year Financial Plan**



	2025	2026	2027	2028
<b>Revenue</b>				
Rentals, Franchise, Contracts	\$41,648	\$42,273	\$42,273	\$42,273
Government transfers	9,000	12,000	12,000	12,000
Other revenues	23,500			
<b>Total Revenue</b>	<b>74,148</b>	<b>54,273</b>	<b>54,273</b>	<b>54,273</b>
<b>Expense</b>				
Salaries, Wages & Benefits	64,225	66,225	67,225	68,800
Contracted & General Services	97,300	90,200	89,950	92,000
Materials, Goods, Supplies	22,150	22,400	24,650	25,150
Utilities	12,750	13,250	13,800	14,050
<b>Total Expense</b>	<b>196,425</b>	<b>192,075</b>	<b>195,625</b>	<b>200,000</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(122,277)</b>	<b>(137,802)</b>	<b>(141,352)</b>	<b>(145,727)</b>

Town of Nanton  
PUBLIC WORKS BUDGET - 2025  
w/3 Year Financial Plan



	2025	2026	2027	2028
<b>COMMON SERVICES</b>				
Revenue				
Other revenues	\$8,000	\$2,000	\$2,000	\$2,000
Total Revenue	8,000	2,000	2,000	2,000
Expense				
Salaries, Wages & Benefits	202,501	208,576	214,834	221,279
Contracted & General Services	85,400	88,050	89,750	91,700
Materials, Goods, Supplies	71,100	67,000	69,350	71,100
Utilities	42,500	44,500	46,000	46,500
Total Expense	401,501	408,126	419,934	430,579
<b>NET EXCESS (DEFICIT)</b>	<b>(393,501)</b>	<b>(406,126)</b>	<b>(417,934)</b>	<b>(428,579)</b>
<b>ROADS</b>				
Revenue				
Other revenues	4,500			
Total Revenue	4,500			
Expense				
Salaries, Wages & Benefits	160,314	165,123	170,077	175,179
Contracted & General Services	134,355	130,300	130,900	131,925
Materials, Goods, Supplies	39,500	39,500	41,500	42,250
Utilities	156,000	157,000	158,000	160,000
Total Expense	490,169	491,923	500,477	509,354
<b>NET EXCESS (DEFICIT)</b>	<b>(485,669)</b>	<b>(491,923)</b>	<b>(500,477)</b>	<b>(509,354)</b>
<b>CEMETERY</b>				
Revenue				
Sales & User Fees	12,100	12,100	12,625	12,625
Government transfers	3,000	3,000	3,150	3,150
Total Revenue	15,100	15,100	15,775	15,775
Expense				
Salaries, Wages & Benefits	8,407	8,660	8,919	9,187
Contracted & General Services	5,247	1,725	1,740	1,975
Materials, Goods, Supplies	6,200	6,700	6,800	6,975
Total Expense	19,854	17,085	17,459	18,137
<b>NET EXCESS (DEFICIT)</b>	<b>(4,754)</b>	<b>(1,985)</b>	<b>(1,684)</b>	<b>(2,362)</b>
<b>NET PUBLIC WORKS</b>	<b>(883,924)</b>	<b>(900,034)</b>	<b>(920,095)</b>	<b>(940,295)</b>

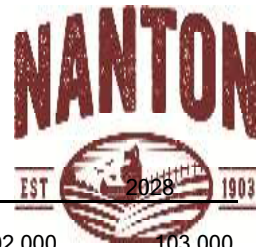
Town of Nanton  
ENVIRONMENTAL SERVICES BUDGET - 2025  
w/3 Year Financial Plan



	2025	2026	2027	2028
<b>STORM WATER COLLECTION</b>				
Revenue				
Sales & User Fees	\$29,000	\$29,290	\$29,583	\$29,879
Other revenues	7,500			
Total Revenue	36,500	29,290	29,583	29,879
Expense				
Salaries, Wages & Benefits	16,875	17,381	17,903	18,440
Contracted & General Services	21,000	14,000	14,500	15,000
Total Expense	37,875	31,381	32,403	33,440
<b>NET EXCESS (DEFICIT)</b>	<b>(1,375)</b>	<b>(2,091)</b>	<b>(2,820)</b>	<b>(3,561)</b>
<b>WATER SERVICES</b>				
Revenue				
Sales & User Fees	670,100	686,850	704,019	721,642
Penalties, Permits, Fines	5,000	5,000	5,000	5,000
Government transfers	20,000	20,000	10,000	10,000
Other revenues				
Total Revenue	695,100	711,850	719,019	736,642
Expense				
Salaries, Wages & Benefits	244,703	252,044	259,606	267,394
Contracted & General Services	335,660	224,750	233,775	240,275
Materials, Goods, Supplies	127,250	127,500	130,900	132,500
Utilities	78,000	79,500	80,500	81,750
Service Charges, Debentures	16,859	16,182	15,487	14,773
Total Expense	802,472	699,976	720,268	736,692
<b>NET EXCESS (DEFICIT)</b>	<b>(107,372)</b>	<b>11,874</b>	<b>(1,249)</b>	<b>(50)</b>
<b>WASTE WATER SERVICES</b>				
Revenue				
Taxes	6,666	6,666	6,666	6,666
Sales & User Fees	716,000	730,320	744,926	759,825
Penalties, Permits, Fines	2,405	2,405	2,405	2,500
Government transfers	20,000	20,000	10,000	10,000
Other revenues				
Total Revenue	745,071	759,391	763,997	778,991
Expense				
Salaries, Wages & Benefits	244,703	252,044	259,606	267,394
Contracted & General Services	291,835	251,100	233,550	215,050
Materials, Goods, Supplies	51,800	54,225	56,100	58,200
Utilities	180,000	187,000	189,500	192,000
Service Charges, Debentures	16,350	29,495	28,205	26,852
Total Expense	784,688	773,864	766,961	759,496
<b>NET EXCESS (DEFICIT)</b>	<b>(39,617)</b>	<b>(14,473)</b>	<b>(2,964)</b>	<b>19,495</b>
<b>SOLID WASTE COLLECTION</b>				
Revenue				
Sales & User Fees	100,000	101,000	102,000	103,000



Town of Nanton  
**ENVIRONMENTAL SERVICES BUDGET - 2025**  
**w/3 Year Financial Plan**



	2025	2026	2027	EST 2028
Total Revenue	100,000	101,000	102,000	103,000
Expense				
Contracted & General Services	81,000	82,200	83,200	84,300
Materials, Goods, Supplies	2,000	2,000	2,100	2,250
Total Expense	83,000	84,200	85,300	86,550
<b>NET EXCESS (DEFICIT)</b>	<b>17,000</b>	<b>16,800</b>	<b>16,700</b>	<b>16,450</b>
<b>RECYCLING &amp; YARD WASTE AREA</b>				
Revenue				
Sales & User Fees	76,500	77,000	77,500	78,000
Government transfers	36,000	36,000		
Other revenues				
Total Revenue	112,500	113,000	77,500	78,000
Expense				
Salaries, Wages & Benefits	42,351	43,621	44,930	46,278
Contracted & General Services	85,070	85,100	85,650	86,250
Materials, Goods, Supplies	750	750	750	800
Utilities	1,600	1,650	1,700	1,750
Total Expense	129,771	131,121	133,030	135,078
<b>NET EXCESS (DEFICIT)</b>	<b>(17,271)</b>	<b>(18,121)</b>	<b>(55,530)</b>	<b>(57,078)</b>
<b>ENVIRONMENTAL NET EXCESS (DEFICIT)</b>	<b>(148,636)</b>	<b>(6,013)</b>	<b>(45,862)</b>	<b>(24,744)</b>

**Town of Nanton**  
**Planning Development Budget 2025**  
*w/3 Year Financial Plan*



2025	2026	2027	2028
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**DEVELOPMENT & ZONING**

**Revenue**

Sales & User Fees	\$1,500	\$1,550	\$1,600	\$1,650
Penalties, Permits, Fines	24,250	24,250	24,750	25,000
Other revenues	500	500	500	500

<b>Total Revenue</b>	<b>26,250</b>	<b>26,300</b>	<b>26,850</b>	<b>27,150</b>
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**Expense**

Salaries, Wages & Benefits	90,812	93,536	96,342	99,233
Contracted & General Services	86,900	89,450	92,039	94,717
Materials, Goods, Supplies	400	400	425	450

<b>Total Expense</b>	<b>178,112</b>	<b>183,386</b>	<b>188,806</b>	<b>194,400</b>
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<b>NET EXCESS (DEFICIT)</b>	<b>(151,862)</b>	<b>(157,086)</b>	<b>(161,956)</b>	<b>(167,250)</b>
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**Land Related**

**Revenue**

Other revenues	3,925	3,925	3,925	3,925
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<b>Total Revenue</b>	<b>3,925</b>	<b>3,925</b>	<b>3,925</b>	<b>3,925</b>
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**Expense**

Contracted & General Services	500	500	500	500
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<b>Total Expense</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
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<b>NET EXCESS (DEFICIT)</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>
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<b>DEV. &amp; PLAN. NET EXCESS (DEFICIT)</b>	<b>(148,437)</b>	<b>(153,661)</b>	<b>(158,531)</b>	<b>(163,825)</b>
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Town of Nanton  
PARKS AND RECREATION BUDGET 2025  
w/3 Year Financial Plan



**PARKS**

**Revenue**

Rentals, Franchise, Contracts

**Total Revenue**

**Expense**

Salaries, Wages & Benefits

Contracted & General Services

Materials, Goods, Supplies

Utilities

**Total Expense**

**NET EXCESS (DEFICIT)**

**RECREATION CENTRE**

**Revenue**

Sales & User Fees

Rentals, Franchise, Contracts

Government transfers

Other revenues

**Total Revenue**

**Expense**

Salaries, Wages & Benefits

Contracted & General Services

Materials, Goods, Supplies

Utilities

**Total Expense**

**NET EXCESS (DEFICIT)**

**POOL & EVENT PROGRAMMING**

**Revenue**

Government transfers

**Total Revenue**

**Expense**

Salaries, Wages & Benefits

Contracted & General Services

Materials, Goods, Supplies

Tfrs & Grants to Other Organizations

Service Charges, Debentures

**Total Expense**

**NET EXCESS (DEFICIT)**

**NET EXCESS (DEFICIT)**

	2025	2026	2027	2028
	\$1,000	\$1,100	\$1,100	\$1,200
<b>Total Revenue</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>	<b>1,200</b>
<b>Expense</b>				
Salaries, Wages & Benefits	124,030	127,751	131,583	135,531
Contracted & General Services	85,000	81,950	82,550	83,875
Materials, Goods, Supplies	39,900	41,300	43,250	45,850
Utilities	4,200	4,600	4,700	5,000
<b>Total Expense</b>	<b>253,130</b>	<b>255,601</b>	<b>262,083</b>	<b>270,256</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(252,130)</b>	<b>(254,501)</b>	<b>(260,983)</b>	<b>(269,056)</b>
<b><u>RECREATION CENTRE</u></b>				
<b>Revenue</b>				
Sales & User Fees	26,250	26,500	26,800	27,100
Rentals, Franchise, Contracts	136,300	136,400	137,700	139,000
Government transfers	92,000	92,000	89,000	89,000
Other revenues	50,000			
<b>Total Revenue</b>	<b>304,550</b>	<b>254,900</b>	<b>253,500</b>	<b>255,100</b>
<b>Expense</b>				
Salaries, Wages & Benefits	285,848	294,424	303,257	312,354
Contracted & General Services	206,050	180,200	184,625	188,575
Materials, Goods, Supplies	26,250	25,600	26,550	26,900
Utilities	107,000	113,000	114,500	117,000
<b>Total Expense</b>	<b>625,148</b>	<b>613,224</b>	<b>628,932</b>	<b>644,829</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(320,598)</b>	<b>(358,324)</b>	<b>(375,432)</b>	<b>(389,729)</b>
<b><u>POOL &amp; EVENT PROGRAMMING</u></b>				
<b>Revenue</b>				
Government transfers	1,000	1,000	1,000	1,000
<b>Total Revenue</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expense</b>				
Salaries, Wages & Benefits	88,460	88,700	89,600	90,800
Contracted & General Services	3,650	3,750	4,150	4,350
Materials, Goods, Supplies	31,000	32,500	34,100	35,950
Tfrs & Grants to Other Organizations	800	800	800	1,000
Service Charges, Debentures	1,000	1,000	1,100	1,200
<b>Total Expense</b>	<b>124,910</b>	<b>126,750</b>	<b>129,750</b>	<b>133,300</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(123,910)</b>	<b>(125,750)</b>	<b>(128,750)</b>	<b>(132,300)</b>
<b>NET EXCESS (DEFICIT)</b>	<b>(696,638)</b>	<b>(738,275)</b>	<b>(765,165)</b>	<b>(791,085)</b>